

MARYLAND TRANSPORTATION AUTHORITY
BOARD MEETING

THURSDAY, JUNE 25, 2026
9:00 A.M.

2310 BROENING HIGHWAY, BALTIMORE, MD 21224
IN-PERSON & LIVESTREAMED OPEN MEETING

OPEN SESSION

Kathryn Thomson, Chair

MEMBERS ATTENDING:

Dontae Carroll
Maricela Cordova
William H. Cox, Jr.
Cynthia D. Penny-Ardinger
Jeffrey S. Rosen
Samuel D. Snead via Phone
John F. von Paris
Frank S. Waesche III

STAFF ATTENDING:

Lt. Col. Ronce Alford
Greg Brown
Jeffrey Brown
Jeffrey P. Davis
Tonya Dorsey
Allen Garman
Bruce Gartner
David Goldsborough
Chantelle Green
Natalie Henson
Megan Mohan, Esq.
Mary O'Keeffe
Roland Rubin
Miranda Sanders
Col. Joseph Scott
Jennifer Stump
Bradley Tanner
Khadriah Ward
Major Ariane Warren
Melissa Williams
Brian Wolfe

OTHERS ATTENDING:

Janes Witcher, MDOT, Director of Information
Technology

At 9:00 a.m. Chair Kathryn Thomson called the meeting of the Maryland Transportation Authority (MDTA) Board to order. The meeting was held in-person at MDTA Headquarters, 2310 Broening Highway, Baltimore MD 21224 and was livestreamed on the MDTA Board Meeting web page.

APPROVAL – OPEN SESSION MEETING MINUTES OF MAY 28, 2026

Upon motion by Member William H. Cox, Jr. and seconded by Member Dontae Carroll, the open session meeting minutes of the MDTA Board meeting held on May 28, 2026, were unanimously approved.

APPROVAL – CLOSED SESSION MEETING MINUTES OF MAY 28, 2026

Upon motion by Member Cynthia D. Penny-Ardinger and seconded by Member Jeffrey S. Rosen, the closed session meeting minutes of the MDTA Board meeting held on May 28, 2026, were unanimously approved.

APPROVAL – DEDICATION OF BRADSHAW ROAD OVER I-95 TO THE KINGSVILLE VOLUNTEER FIRE COMPANY

Ms. Melissa Williams requested approval from the MDTA Board to dedicate the MDTA owned Bradshaw Road bridge over I-95 to the Kingsville Volunteer Fire Company. This was requested by Delegate Kathy Szeliga (District 7A) and Delegate Ryan Nawrocki (District 7A).

Ms. Williams explained that since 1954, the Kingsville Volunteer Fire Company has provided steadfast and selfless service to communities, responding to emergencies, protecting lives and property, and serving as a trusted presence in times of need. This dedication has been carried out by volunteers who give their time and risk their safety in service to others.

Ms. Williams further explained that currently, the company has over 100 members responding to over 1700 calls each year across White Marsh, Perry Hall, Long Green, and Jacksonville. They also offer mutual aid assistance to Harford County, including Joppa, Joppatowne, Edgewood, Fallston, and Bel Air. With a response rate usually at or above 95%, Kingsville consistently rates among the top responding companies in Baltimore County.

Dedicating the Bradshaw Road Bridge over I-95 in honor of the Kingsville Volunteer Fire Company would serve as a lasting tribute to their commitment, sacrifice, and enduring impact on the community and would also stand as a visible reminder to residents and travelers of the importance of volunteer service and civic responsibility.

Upon motion by Member William H. Cox, Jr. and seconded by Member John F. von Paris, the Members unanimously gave approval to dedicate the MDTA-owned Bradshaw Road bridge over I-95 to the Kingsville Volunteer Fire Company.

**APPROVAL – DEDICATION OF THOMAS J. HATEM MEMORIAL BRIDGE
DETACHMENT TO OFFICER ROBERT F. PYLES, SR AND CORPORAL GREORY J.
BEDNAREK**

Ms. Melissa Williams requested approval from the MDTA Board to dedicate the MDTA-owned Thomas J. Hatem Memorial Bridge Detachment to Officer Robert F. Pyles Sr. and Corporal Gregory J. Bednarek. This request was made by MDTA Police Colonel Joseph F. Scott.

Ms. Williams explained that it is requested that a dedication sign be placed at the Thomas J. Hatem Memorial Bridge Detachment located at 6000 Pulaski Highway, Perryville Maryland in memory of Officer Robert F. Pyles Sr. and Corporal Gregory J. Bednarek.

Ms. Williams further explained that Officer Robert F. Pyles Sr. was assigned to the Thomas J. Hatem Memorial Bridge Detachment and on September 18, 1986, Officer Pyles was wounded by gunfire while performing his duties while on patrol at the Thomas J. Hatem Memorial Bridge. He succumbed to his injuries on September 27, 1986. Officer Robert F. Pyles Sr. served 19 years to the citizens of the State of Maryland.

Corporal Gregory J. Bednarek was also assigned to the Thomas J. Hatem Memorial Bridge Detachment and on November 9, 2020, Corporal Bednarek succumbed to complications from COVID-19. Corporal Gregory J. Bednarek served nearly 20 years to the citizens of the State of Maryland. This dedication sign is being requested to honor their sacrifices.

Upon motion by Member William H. Cox, Jr. and seconded by Member Maricela Cordova, the Members unanimously gave approval to dedicate the MDTA-owned Thomas J. Hatem Memorial Bridge Detachment to Officer Robert F. Pyles Sr. and Corporal Gregory J. Bednarek.

APPROVAL – CONTRACT AWARDS

• **MDTA-2025-03 – ELECTRONIC TOLL COLLECTION SERVICES**

Mr. Jeffrey Davis requested approval from the MDTA Board to execute Contract Nos. AE-3159-0000 and AE-3160-0000 under Contract No MDTA 2025-03 – Electronic Toll Collection Services with Rummel, Kiepper & Kahl, LLP in a not-to-exceed amount of \$12,000,000.00 and GFT Infrastructure, Inc in a not-to-exceed amount of \$8,000,000.00.

Mr. Davis explained that MDTA received four bids and that the Consultant shall provide services related to project management of contracts for tolling systems throughout Maryland. The services will be related to existing facilities as well as any future tolling facilities.

Mr. Davis further explained that the work shall include project management support, inspection, business analysis, financial analysis, traffic and revenue analysis, policy analysis, business analytics and applications of artificial intelligence in business systems, development and deployment of payment systems and modalities, industry standardization

and certification collaboration, joint technology piloting, development of public-private partnerships, design, preliminary design, planning, benchmarking, cost estimation, construction management, public meeting support, Request for Proposal (RFP) development, specifications development, schedule development and analysis, independent cost development, industry research, and any additional services related to toll systems and tolling. As this contract exceeds MDTA's delegation, this will be presented at the next available Board of Public Works (BPW) meeting for approval.

Upon motion by Member Maricela Cordova and seconded by Member Frank S. Waesche III, the Members unanimously gave approval for Contract Nos. AE-3159-0000 and AE-3160-0000 under Contract No MDTA 2025-03 – Electronic Toll Collection Services.

- **J01B6600044 – MDTA MOTOROLA APX 6500 ENHANCED MOBILE RADIOS**

Mr. Jeffrey Davis requested approval from the MDTA Board to execute contract No. J01B6600044 – MDTA Motorola APX 6500 Enhanced Mobile Radios with Motorola Solutions, Inc. in the amount of \$852,742.00.

Mr. Davis explained that this procurement is for the purchase of Motorola APX 6500 enhanced mobile radio communications equipment, including warranties, for the MDTA Police. The equipment will support the MDTA Police's communication needs, ensuring efficient and reliable operations for law enforcement, and emergency response activities.

Mr. Davis further explained that the procurement was issued as a request for proposal (PORFP) under the Department of Information Technology (DoIT) Radio Communication 2018 Master Contract. It was advertised to eight (8) authorized Master Contractors who can provide Motorola products. Motorola Solutions, Inc. was the sole offeror.

Upon motion by Member John F. von Paris and seconded by Member Cynthia D. Penny-Ardinger, the Members unanimously gave approval for contract No. J01B6600044 – MDTA Motorola APX 6500 Enhanced Mobile Radios.

- **J01B6600045 – MDTA MOTOROLA APX NEXT PORTABLE RADIOS**

Mr. Jeffrey Davis requested approval from the MDTA Board to execute contract No. J01B6600045 – MDTA Motorola APX Next Portable Radios with Motorola Solutions, Inc. in the amount of \$6,820,042.00.

Mr. Davis explained that this procurement is for the purchase of Motorola APX Next portable radio communications equipment, including warranties, for the MDTA Police. The equipment will support the MDTA Police's communication needs, ensuring efficient and reliable operations for law enforcement and emergency response activities.

Mr. Davis further explained that the procurement was issued as a request for proposal (PORFP) under the Department of Information Technology (DoIT) Radio Communication 2018 Master Contract. It was advertised to eight (8) authorized Master Contractors who can provide Motorola products. Motorola Solutions, Inc. was the sole offeror.

Upon motion by Member Maricela Cordova and seconded by Member William H. Cox, Jr., the Members unanimously gave approval for contract No. J01B6600045 – MDTA Motorola APX Next Portable Radios.

APPROVAL – BOARD RESOLUTION 26-02

Mr. Allen Garman requested the MDTA Board approval of Board Resolution 26-02 – Bond Financing – Series 2026 Baltimore/Washington International Thurgood Marshall Airport (BWI) Passenger Facility Charge (PFC) Bonds and delegated authority.

Mr. Garman explained that the PFC revenue backed bonds are issued under a separate trust agreement and are solely secured by enplanement fees (cost per enplaned passenger). The delegated authority updates the previously approved Resolution 26-01 to add partial refinancings of the Series 2012 and 2014 bonds for economic savings. The updated resolution continues to authorize the issuance of new PFC backed bonds to finance a portion of BWI capital projects in fiscal 2027 and 2028.

Mr. Garman further explained that the Municipal Financing Resolution authorizes the issuance of up to \$130 million of bonds to finance a portion of capital projects for an approximately two-year period through fiscal 2028 and refinance portions of the Series 2012/2014 bonds for economic savings. The financing is expected during the second half of calendar 2026 and will be sized to account for the capital program, PFC revenues, bond premium, debt service reserve funding, capitalized interest, and costs of issuance.

Upon motion by Member Jeffrey S. Rosen and seconded by Member Dontae Carroll, the Members unanimously gave approval to Board Resolution 26-0202 – Bond Financing – Series 2026 Baltimore/Washington International Thurgood Marshall Airport (BWI) Passenger Facility Charge (PFC) Bonds.

APPROVAL – FISCAL YEAR (FY) 2027 FINAL OPERATING BUDGET

Mr. Jeffrey Brown requested the MDTA Board approval for the Fiscal Year (FY) 2027 Operating Budget.

Mr. Brown explained that the proposed FY 2027 Final Operating Budget of \$473.3 million represents \$10.2 million, or a 2.2% increase, versus the FY 2027 Preliminary Operating Budget. The key drivers of the increase are mandated personnel expenses, insurance costs, MSP overhead charges, delayed motor vehicle purchases, and MDTA Police equipment. These costs are partially offset by a reduction in large vehicle purchases that were expedited into FY 2026.

Upon motion by Member Cynthia D. Penny-Ardinger and seconded by Member William H. Cox, Jr., the Members unanimously gave approval for the FY 2027 Operating Budget.

**APPROVAL – DRAFT FISCAL YEAR (FY) 2027-2032 CONSOLIDATED
TRANSPORTATION PROGRAM (CTP)**

Ms. Jennifer Stump requested the MDTA Board approval of the proposed Draft Fiscal Year (FY) 2027-2032 Consolidated Transportation Program (CTP).

Ms. Stump explained that the six-year FY 2027-2032 budget in the proposed CTP is \$8.9 billion. The proposed CTP reflects a net increase in the six-year FY 2027-2032 budget of \$1.1 billion. The net increase is the result of the following:

- Increase in the six-year CTP budget by \$385 million for the Francis Scott Key Bridge.
- Decrease in the six-year CTP budget by \$6.4 million for the I-95 ETL Northern Extension.
- Increase in the six-year CTP budget by \$262.9 million for all projects except Key Bridge, I-95 ETL Northern Extension, and Reserves.
- Increase in the Allocated and Unallocated Reserves by \$429.2 million.

Ms. Stump further explained that the FY 2026 expenditures were \$872.7 million vs. \$1.3 billion in the Final FY 2026-2031 CTP. FY 2026 underspending was \$413.8 million and has been rolled over into the Draft FY 2027-2032 CTP.

Upon motion by Member Maricela Cordova and seconded by Member Frank S. Waesche III, the Members unanimously approved the proposed Draft FY 2027-2032 Consolidated Transportation Program (CTP).

APPROVAL – DEBT POLICY

Mr. Allen Garman requested the MDTA Board approval for the amended Debt Policy to update the legislatively set bonding limit to \$5 billion and revise the minimum Unrestricted Cash target to equal the Operating Budget.

Mr. Garman explained key takeaways of the Debt Policy, which include:

- Bonding Limit (Bond Cap)
 - The MDTA bonding limit was increased to \$5 billion from \$4 billion during the 2026 legislative session and becomes effective July 1, 2026.
- Unrestricted Cash (Liquidity Reserve)
 - The MDTA's Unrestricted Cash target has not been raised since 2023 but should be upwardly adjusted intermittently or periodically for growth in the agency and inflation.
 - Increased cash reserve is prudent and necessitated by rating agency metrics for Toll Sector entities in the double-A ratings category.
 - The highest credit ratings in the double-A ratings category ensure bond market access at the lowest possible financing rates.
 - Low financing rates support some combination of larger capital programs and lower required toll rates.

- The cost of maintaining a larger cash reserve is less than the long-term costs associated with financing as a lower rated borrower.

Upon motion by Member John F. von Paris and seconded by Member Cynthia D. Penny-Ardinger, the Members unanimously approved the revised Debt Policy incorporating the new bonding limit and formulaic change to the liquidity reserve minimum.

APPROVAL – FINANCIAL FORECAST

Ms. Chantelle Green requested the MDTA Board approval of the Fiscal Year (FY) 2027-2032 financial forecast. Ms. Green explained key takeaways of FY 2027-2032 financial forecast, which include:

- MDTA remains in compliance with its financial goals and legal standards through FY 2028.
- The financial forecast update incorporates:
 - The receipt of \$2.1 billion in litigation settlement proceeds from the owner and operator of the cargo ship that struck the Francis Scott Key Bridge.
 - The adoption of a new unrestricted cash target beginning in FY 2027.
 - The unrestricted cash target equals the next year's operating budget (excluding MDTA Police reimbursable expenses and extraordinary one-time expenses).
 - The Draft FY 2027-2032 Consolidated Transportation Program (CTP).
 - The Final FY 2027 Operating Budget.
- Key Bridge Rebuild costs are modeled with federal reimbursement, net of insurance and litigation settlement proceeds. The timing of the required toll increase has changed as a function of delayed financing needs. The shift in Key Bridge Rebuild Project cashflows, the receipt of litigation settlement proceeds, and the modeled receipt of \$217 million in federal Emergency Relief funds as a funding source in FY 2027 have impacted debt service requirements.
- Based on current forecast estimates, no later than FY 2029, a systemwide toll increase will be necessary to maintain 2.0 times debt service coverage throughout the remainder of the FY 2027-2032 program period. Tolls were last increased in FY 2014, with the revenue increase partially reduced by toll rate reductions in FY2016.

Upon motion by Member William H. Cox, Jr., and seconded by Member Maricela Cordova, the Members unanimously gave approval of the Fiscal Year (FY) 2027-2032 financial forecast.

UPDATE – BI-ANNUAL REVIEW OF REVENUE SUFFICIENCY

Ms. Chantelle Green updated the MDTA Board with a biannual review of revenue sufficiency for the Fiscal Year (FY) 2027-2032 financial forecast period.

Ms. Green explained that the MDTA Board Operating Policy requires a biannual review of revenue sufficiency to determine if current rate and fee levels are appropriate relative to

projected operating costs and capital spending. The most recent financial forecast shows that current toll rates, fees, and discounts provide adequate revenues through fiscal year 2028 to meet forecasted spending and all legal and policy requirements.

UPDATE – INFORMATION TECHNOLOGY MAJOR PROJECTS

Mr. David Goldsborough provided a quarterly update to the MDTA Board on MDTA's Division of Information Technology (DoIT).

Mr. Goldsborough explained that as of June 25, 2026, the Division of Information Technology maintains an active portfolio of 21 projects and continued support of the third-generation tolling system (3G) program.

Some of the significant initiatives that DoIT continues to work on include the following:

- HR Central Enhancements
- Maximo Enhancements
- Dynamics SL Upgrade
- Police Body Worn Cameras (BWC)
- Maximo 9 Upgrade
- Procurement Milestone Tracking (PMR)
- Contract Migration
- Pcard Upgrade
- Appointment Scheduler Enhancements
- Strategic Plan Dashboard

UPDATE – MAJOR PROJECTS

Mr. Brian Wolfe updated the MDTA Board on the status of the major projects in the Capital Program.

Mr. Wolfe explained that as of June 15, 2026, there are fourteen (14) major projects in the Capital Program. Eight (8) of the projects are under construction, two (2) are in procurement, and four (4) are under design. This update includes projects funded for construction in the current Consolidated Transportation Program and includes six (6) projects valued in excess of \$100 million. There are two (2) projects from the \$1.1 billion I-95 ETL Northbound Expansion program.

UPDATE – CIVIL RIGHTS FAIR PRACTICE SOCIOECONOMIC PROGRAMS

Ms. Khadriah Ward updated the MDTA Board on the MDTA's progress toward achieving the legislatively mandated socio-economic program goals.

Ms. Ward explained that in accordance with Article II of the MDTA Board Operating Policy, as amended on January 25, 2018, this summary has been prepared and distributed.

The Division of Civil Rights and Fair Practices (CRFP) is responsible for developing, overseeing, and administering the MDTA's State and federal socio-economic programs.

These programs include the following:

- Disadvantaged Business Enterprise (DBE) Program;
- Minority Business Enterprise (MBE) Program;
- Certified Small Businesses (CSB)/Small Business Reserve (SBR) Program; and
- Veteran-Owned Small Business Enterprise (VSBE) Program.

Ms. Ward further explained that the socio-economic program performance information presented is based on Quarter 3 of Fiscal Year 2026, which covers the performance period from July 1, 2025 to March 31, 2026.

UPDATE – AUDIT COMMITTEE

Member Cynthia D. Penny-Ardinger presented an update on the Audit Committee meeting that took place on June 16, 2026.

Member Penny-Ardinger explained that the Committee was informed that the Office of Audits is on track to complete the twelve (12) audits in the Fiscal Year (FY) 2026 Audit Plan. With four (4) audits complete, one (1) on hold, and two (2) not yet started. Also, two (2) internal audit reports, Validation of Electronic Toll Collection (ETC) Accuracy Audit and Review of Remediation Status of Prior Audit Findings, was presented and the Committee was satisfied with the results of the audits.

UPDATE – EXECUTIVE DIRECTOR'S REPORT

Mr. Bruce Gartner updated the Board on the following items: Summer Travel Campaign; Smooth Waters Campaign; Key Bridge Rebuild Project Committee Briefings; Partnering Meeting with TransCore; American Flag at Bay Bridge; MDOT Safety Fair, Quarterly Doing Business with the MDTA Event; and the upcoming Bay Bridge Reconstruction Advisory Group Meeting.

Mr. Gartner, the Chair, and the Board Members then congratulated Mr. Eric Willison, part of the livestream team, and Col. Joseph Scott, MDTA Police Chief, on their July 1 retirements.

VOTE TO GO INTO CLOSED SESSION

At 11:22 a.m., a motion was made by Member Dontae Carroll and seconded by Member Cynthia D. Penny-Ardinger, the Members voted unanimously to move into Closed Session under the Maryland Open Meetings Act, the MDTA Board met in Closed Session under the General Provisions Article, Section 3-305(b)(8) to receive a status update on all litigation currently pending against the MDTA.

In attendance for the Closed Session were Chair Kathryn Thomson; Members Carroll, Cordova, Cox, Penny-Ardinger, Rosen, Snead via phone, von Paris, and Waesche; Bruce Gartner; Megan Mohan, Esq.; Greg Brown; and Natalie Henson.

VOTE TO ADJOURN CLOSED SESSION

At 11:52 a.m., a motion was made by Member Dontae Carroll and seconded by Member John von Paris, the Members unanimously voted to adjourn the Closed Session and return to Open Session. There were no actions taken in Closed Session that require ratification.

VOTE TO ADJOURN MEETING

There being no further business, upon motion by Member William H. Cox, Jr., and seconded by Member Maricela Cordova, the Members unanimously voted to adjourn the meeting at 11:54 a.m.

The next MDTA Board Meeting will be held on Thursday, July 30, 2026, at 9:00 a.m. at MDTA, 2310 Broening Highway, Baltimore MD and will be livestreamed on the MDTA Board web page.

APPROVED AND CONCURRED IN:



Kathryn Thomson, Chair