



# Maryland Transportation Authority

CAPITAL COMMITTEE MEETING

THURSDAY, APRIL 2, 2026

2310 BROENING HIGHWAY

BALTIMORE, MARYLAND 21224

**CAPITAL COMMITTEE MONTHLY MEETING**  
**April 2, 2026 – 9:00 AM**

This meeting will be livestreamed on the [MDTA Capital Committee Page](#)

**NOTE:** This is an Open Meeting being conducted via livestreaming. The public is welcome to watch the meeting at the link listed above. ***If you wish to comment on an agenda item, please email your name, affiliation, and the agenda item to [gsteffe@mdta.state.md.us](mailto:gsteffe@mdta.state.md.us) no later than 3:00 p.m. on Monday, March 30, 2026. You MUST pre-register in order to comment.*** Once you have pre-registered you will receive an email with all pertinent information.

**AGENDA**

**OPEN SESSION – 9:00 a.m.**

Call Meeting to Order

- |  |                                   |         |
|--|-----------------------------------|---------|
| 1. <b>Approval</b> - Open Session Meeting Minutes of March 5, 2026 | Chairman                          | 5 mins  |
| 2. <b>Update</b> - “Key Bridge Rebuild Engagement Efforts”.        | Melissa Bogdan/<br>Bradley Tanner | 10 mins |

**CLOSED SESSION – Expected Time 9:15 a.m.**

- |                                     |                                |         |
|-------------------------------------|--------------------------------|---------|
| 3. To discuss Contract Negotiations | James Harkness/<br>Brian Wolfe | 20 mins |
|-------------------------------------|--------------------------------|---------|

**Vote to go into Open Session**

Vote to Adjourn Meeting

**TAB 1**

**MARYLAND TRANSPORTATION AUTHORITY  
CAPITAL COMMITTEE MEETING  
THURSDAY, MARCH 5, 2026  
OPEN MEETING VIA LIVESTREAMING**

**OPEN SESSION**

**MEMBERS ATTENDING:**

Mario J. Gangemi - Chairman  
Samuel D. Snead  
William H. Cox, Jr.  
Maricela Cordova

**STAFF ATTENDING:**

Bruce Gartner  
Greg Brown  
James Harkness  
Ishtiaque Tunio  
Moreshwar Kulkarni  
Tekeste Amare  
Natalie Henson  
Mary O’Keeffe  
Kendra Joseph  
Patricia Tracey  
Megan Mohan  
Cheryl Sparks  
Richard Jaramillo  
Melissa Williams  
Carl Chamberlin  
Jeffrey P. Davis  
Timothy Sheets  
Nafiz Alqasem  
Kelly Harper  
Ruel Sabellano  
Ganine Steffe  
Elizabeth Zito-Lynch

Member Gangemi called the meeting of the Maryland Transportation Authority (MDTA) Capital Committee to order at 9:00 a.m. The meeting was held via video conference and livestreamed on the MDTA Board Meeting web page.

**APPROVAL - OPEN SESSION MEETING MINUTES OF FEBRUARY 5, 2026**

Upon motion by Member Cox and seconded by Member Cordova, the Open Session meeting minutes of the Capital Committee’s meeting held on February 5, 2026, were unanimously approved.

**APPROVAL – BB-3025-0000 CLEANING AND PAINTING STRUCTURAL STEEL AT THE EASTBOUND BAY BRIDGE (PHASE 1)**

Mr. Sabellano presented this request to seek recommended contingent approval from the Capital Committee to present BB-3025-0000 Cleaning and Painting Structural Steel

at the Eastbound Bay Bridge (Phase 1) to the full MDTA Board for award at its next scheduled meeting.

The work under this contract (Phase 1) includes providing all necessary labor, equipment, materials, and incidentals required to clean and paint structural steel on select eastbound portions of the William Preston Lane, Jr. Memorial (Bay) Bridge. The work will focus on deck truss spans T14 through T22, which have recently undergone deck replacement.

Upon motion by Member Cordova and seconded by Member Snead, the Members unanimously recommended contingent approval of BB-3025-0000 Cleaning and Painting Structural Steel at the Eastbound Bay Bridge (Phase1) to Blastech Enterprises and present a contingent approval recommendation for award to the full MDTA Board at its next scheduled meeting.

**APPROVAL – MDTA 2024-05 SBR COMPREHENSIVE PROJECT PLANNING AND MISCELLANEOUS CONSULTING SERVICES**

Mr. Chamberlin presented this request to seek recommended contingent approval from the Capital Committee to present MDTA 2024-05 SBR Comprehensive Project Planning and Miscellaneous Consulting Services to the full MDTA Board for award at its next scheduled meeting.

The services requested are for a Small Business Reserve (SBR) contract. The Consultants will be required to perform services that will include but not be limited to project planning, environmental services, design services and miscellaneous consulting services as directed by MDTA. Assignments may include but are not limited to providing travel demand modeling services; design services; developing secondary and cumulative effects analyses; conducting public involvement activities to completing environmental documents meeting the requirements of the National Environmental Policy Act or the Maryland Environmental Policy Act, as applicable to MDTA projects. The proposals were ranked based on: Key personnel, work plan, sample assignment, similar projects, subconsultant commitments, and financial responsibility.

Upon motion by Member Cox and seconded by Member Cordova, the Members unanimously recommended contingent approval of MDTA 2024-05 SBR Comprehensive Project Planning and Miscellaneous Consulting Services to The Wilson T. Ballard Company and present a contingent approval recommendation for award to the full MDTA Board at its next scheduled meeting.

**UPDATE – HB-3001-0000 HATEM BRIDGE CLEANING, PAINTING AND STRUCTURAL REPAIR PROJECT**

Mr. Alqasem and Ms. Harper provided the MDTA Capital Committee with an overview of Hatem Bridge Cleaning, Painting and Structural Repair Project. They discussed Bridge Coatings, the Evaluation Phase and testing protocol during field evaluation, the Design Phase and Specification Development, Project Details, Goals, Paint Process, Land and Water Access, Samples of Steel repairs performed, and the recent progress on this project.

There being no further business, the meeting of the MDTA Capital Committee was adjourned by consensus at 9:39 a.m. following a motion by Member Cordova and seconded by Member Snead.

The next meeting of the MDTA Capital Committee is scheduled for Thursday, April 2, 2026, at 9:00 am. This meeting will be virtually conducted via livestream.

APPROVED AND CONCURRED IN:

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Mario J. Gangemi, Chairman

**TAB 2**



Maryland  
Transportation  
Authority

**Wes Moore, Governor**  
Aruna Miller, Lt. Governor  
Kathryn Thomson, Chair

**Board Members:**  
Dontae Carroll  
Maricela Cordova  
William H. Cox, Jr.  
Mario J. Gangemi, P.E.  
Cynthia D. Penny-Ardinger  
Jeffrey S. Rosen  
Samuel D. Snead, MCP, MA  
John F. von Paris

Bruce Gartner, Executive Director

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## MEMORANDUM

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**TO:** MDTA Board  
**FROM:** Director of Communications, Brad Tanner  
Project Manager Community Relations, Melissa Bogdan  
**SUBJECT:** Key Bridge Rebuild Engagement Efforts  
**DATE:** April 2, 2026

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### **PURPOSE OF MEMORANDUM**

To provide the Board with an overview of the Key Bridge Rebuild community engagement and communication efforts, highlighting the outreach best practices and performance metrics.

### **SUMMARY**

The MDTA is committed to providing timely and transparent updates to foster public and stakeholder trust within the communities it serves, ensuring that residents, partners, and agencies remain informed throughout the Key Bridge Rebuild process. To support this commitment, a comprehensive set of engagement and communication strategies are being utilized to connect and educate the public through public meetings, virtual community updates, speaker requests, and pop-up events in Anne Arundle County, Baltimore County, and Baltimore City communities. The outreach efforts incorporate storytelling methods to convey complex engineering and construction information to ensure it is relatable, understandable, and memorable for the public. Educational and informative progress updates are delivered through media days, fact sheets, photos, videos, newsletters, e-blasts, text alerts, and the project website that serves as a centralized hub for all project resources. Social media, community programs, job fairs, and upcoming focus groups strengthen two-way communication to ensure that the community needs and preferences directly inform our engagement practices. These tools, combined with grassroots engagement, help to build community trust and ensure that community is involved and informed throughout the project.

### **ATTACHMENT**

- PPT Presentation

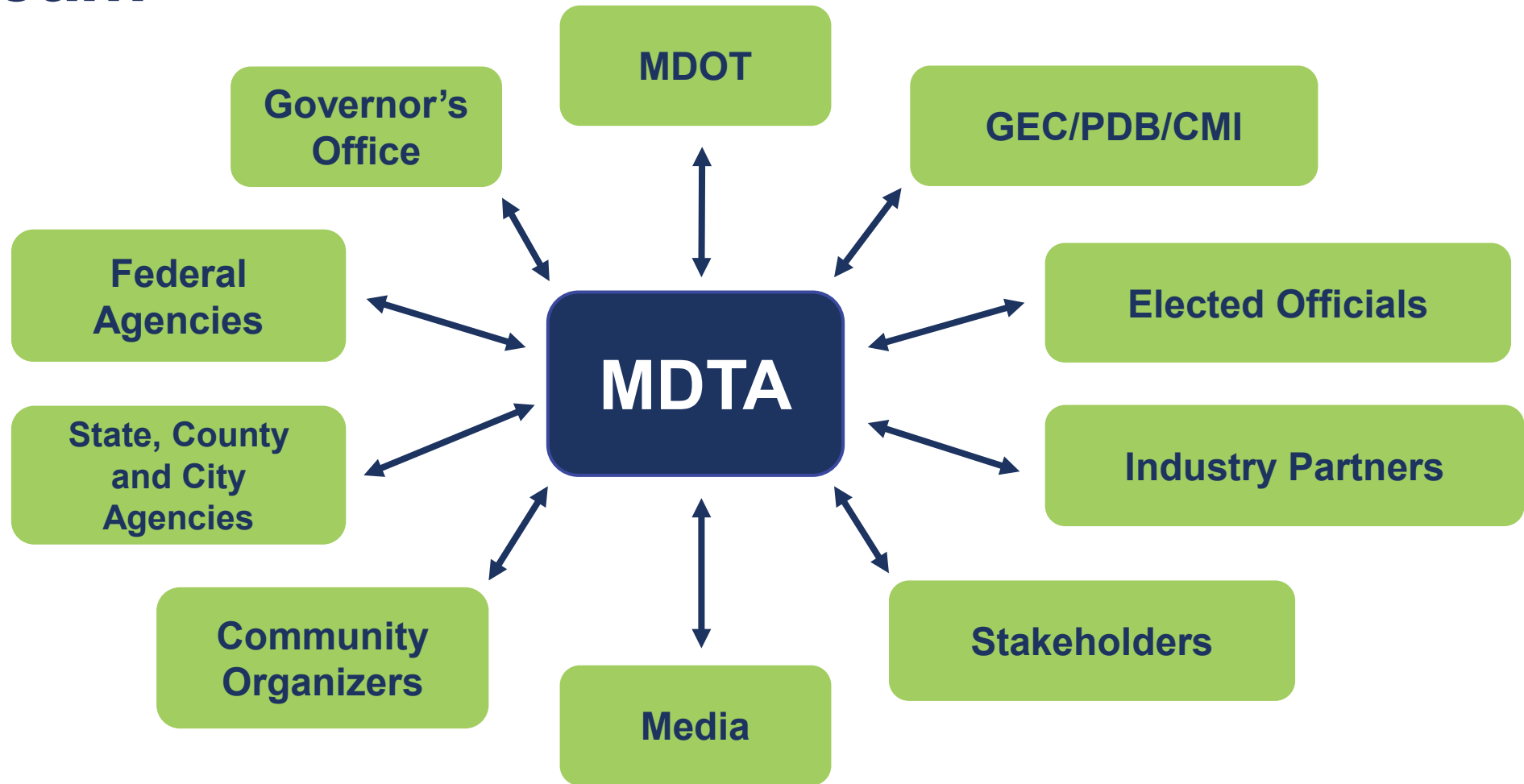


# Key Bridge Rebuild Engagement Efforts

## Capital Committee Meeting

April 2, 2026

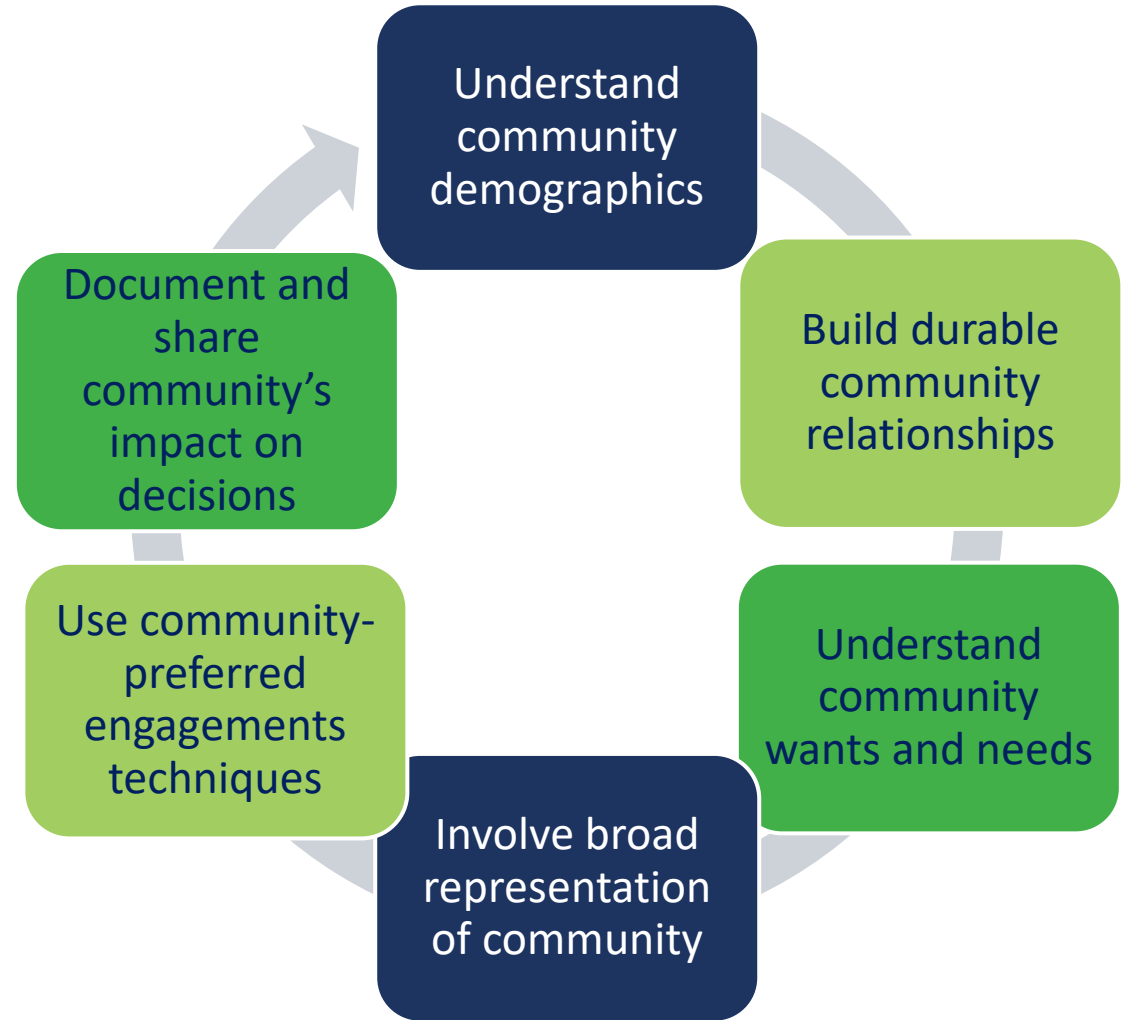
# Our Team





# Our Process

- We are committed to providing timely and transparent updates to foster public and stakeholder trust within the communities we serve.



# Our Progress

## Spring 2024

- Federal Navigation Channel Fully Reopened
- Held Industry Form
- Website Launched

## Summer 2024

- PDB Contract Awarded
- Held Virtual Community Update
- Engagement Tour/Pop-up Events Started
- Launched Support Survey
- FHWA Approved NEP/Categorical Exclusion

## Fall 2024

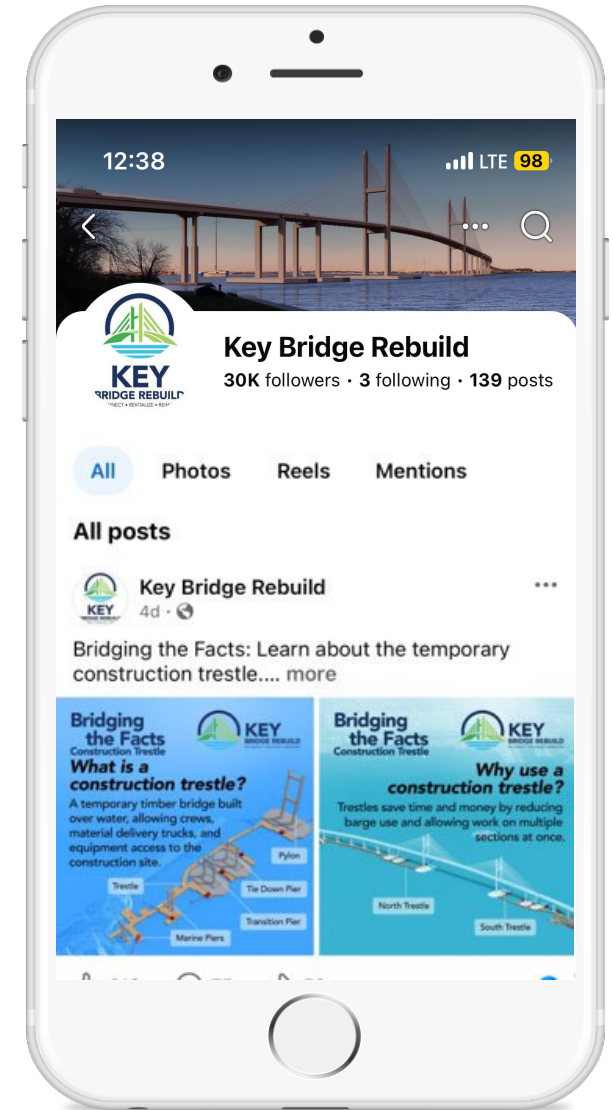
- MDE Issued Permits for Demolition of Existing Bridge

## Winter 2025

- Property Inspections Began
- GEC Contracted Awarded
- Facebook Page Launched
- Pre-construction Activities Media Day
- New Bridge Design Revealed
- CMI Contract Awarded
- MDE Issues Permits to Rebuild the Bridge

## Spring 2025

- Turner Station Job Fair
- One Year Commemoration of the Francis Scott Key Bridge



# Our Progress

## Summer 2025

- MDTA Internship Program
- Smooth Waters Initiative Launched
- Pardon Our Progress Campaign Launched
- Demolition Media Day

## Fall 2025

- Text Alerts Launched
- KEYping It Reel Videos Launched
- Logo and Website Update Launched
- KEYnected Newsletter Launched
- Test Pile Program Media Day

## Winter 2026

- Turner Station Pajama and Toy Drive
- Held Virtual Community Update
- Read Across America / Book Drive
- Women in Construction Week

## Upcoming in 2026

- Two Year Commemoration of the Francis Scott Key Bridge
- Turner Station Job Fair
- Smooth Waters Initiative Relaunch
- Adopt-A-Highway Earthday Cleanup
- MDTA Internship Program





# Our Deliverables





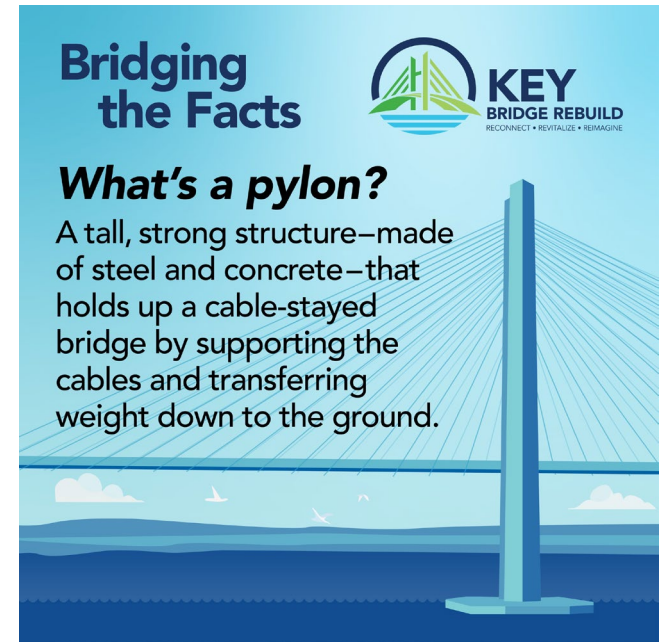
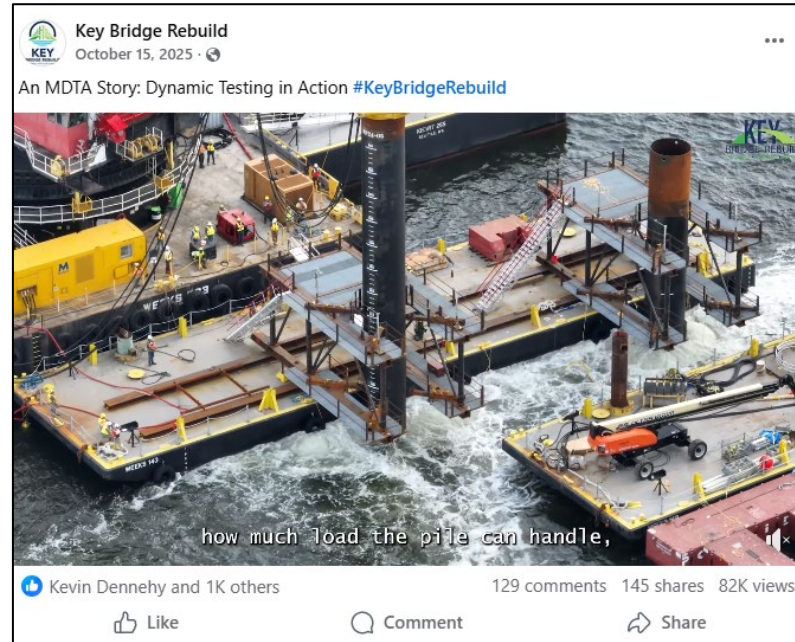
# Media Day

- Provides the media with direct access to project engineers and technical experts for accurate and real-time information
- Allows media the opportunity to experience the project site firsthand, improving clarity and depth in their coverage



# Social Media

- Shares near real-time project updates through engaging videos and progress photos
- Breaks down complex project details with “Bridging the Facts”
- Strengthens public awareness by delivering weekly updates



# Website

- Serves as the central informational hub for all project-related updates
- Allows users to sign up for e-blasts and text alerts
- Offers the public easy ways to contact the MDTA with questions
- Shares schedules for pop-up events
- Houses resources, fact sheets, and meeting materials



# Newsletter, E-Blast, Text Alert

- Launched a project newsletter featuring key updates and community spotlights available online and print formats
- Sends bi-weekly e-blasts and text alerts to keep stakeholders inform





# Our Measures of Success

In the last month:

- Visitors to project website increased from 7,720 to 7,765 (+0.6%), showing continued interest and improved content visibility
- Facebook followers grew to 29,896 total (+7%)
- Facebook reach increased from 379K to 824K people (+117%) and engagement with posts rose from 41.6K to 87.8K (+111%), significantly expanding visibility and interaction with the project's messages.
- Text alert subscribers increased from 293 to 454 (+55%), demonstrating strong audience growth

# Community Engagement

- Partnered with the Maryland Higher Education Commission to launch an internship for Maryland college students
- Supporting local communities through community-focused activities including
  - Job Fairs
  - Food Pantry Support
  - Book/Pajama/Toy Drives
- Keeping communities informed through initiatives including
  - Pardon Our Progress
  - Property Inspections



# Speaker's Requests

- Provide speaker requests to share project updates for local organizations and HOAs
- Partner with local podcasts and media to broaden outreach and provide accessible and conversational project updates



# Pop-up Events

- Attend community events in communities across Anne Arundel County, Baltimore City, and Baltimore County
- Provide residents with project updates and commuter resources
- Launched the support survey to understand community needs and best ways to communicate perinate information



# Public Meetings

- Hosted two virtual community updates to inform the public about the progress, share how the MDTA and their partners are working to reconnect resources to the impacted communities, and answer questions
- Hosted four public hearings with the Maryland Department of the Environment to share details on permits required for demolition and reconstruction





# Industry and Agency Meetings

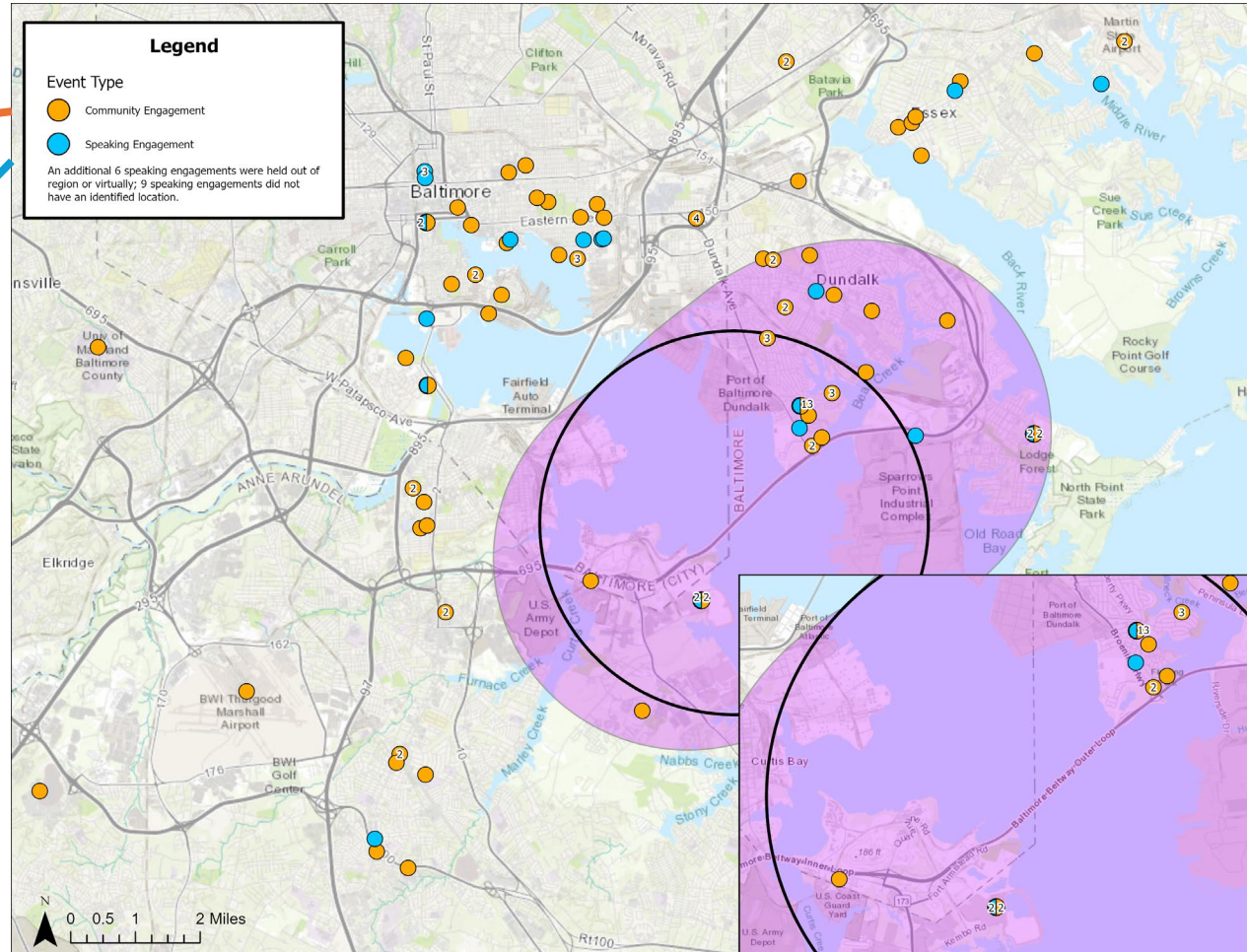
- Hosted a virtual Industry Forum to brief industry professional on the PDB contract, procurement process, and anticipated schedule
- Provides regular updates to the Harbor Safety Team
- Launched the Smooth waters Initiative, a public safety campaign designed to protect boaters and marine construction workers safe



# Community Engagement

113 Pop-ups

64 Speaking Engagements



# Our Engagement

- 110+ Pop-up events
- 60+ Speaking engagements
- 860+ Surveys completed
- 6,180+ Connections with communities
- 4,600+ Email subscribers





# Focus Groups

- In Spring 2026, we will conduct focus groups to ensure our communication approach resonates with our audiences
- Explore how community members prefer to receive information including formats and frequency
- Evaluate and refine messages by testing tone, clarity, and delivery style across different communication platforms



# Stay Connected

- **Sign up** for project alerts by email or text
- **Invite us** to speak in your community
- **Share feedback** through email or project hotline
- **Follow us** on Facebook for project updates

[KeyBridgeRebuild.com](http://KeyBridgeRebuild.com)

[@KeyBridgeRebuild](https://www.facebook.com/KeyBridgeRebuild)

800-515-7030  
Public Information Hotline

[info@KeyBridgeRebuild.com](mailto:info@KeyBridgeRebuild.com)

Key Bridge Rebuild  
2310 Broening Highway  
Baltimore, MD 21224

**TAB 3**

**VERBAL**