1

2

3

4

5

б

7

8

9

10

11

12

13

14

15

16

17

18

19

MARYLAND TRANSPORTATION AUTHORITY PHASE 1 SOUTH TOLL RATE RANGE SETTING PROCESS

AMERICAN LEGION BRIDGE - I-270 to I-370

PUBLIC HEARING - AFTERNOON SESSION

JULY 12, 2021

20 Proceedings recorded by electronic sound recording;

21 Transcript produced by transcription service.

Transcription Services By: CRC Salomon

1	PROCEEDINGS
2	MR. BING: Okay. Good afternoon. I'm Andrew Bing,
3	and I will be the Hearing Officer for today's hearing
4	for the Maryland Transportation Authority, abbreviated
5	as M-D-T-A. The MDTA is conducting this first of two
6	in-person public hearing testimony sessions on the
7	toll rate range setting process for Phase I South:
8	American Legion Bridge: I-270 to I-370. As the Hearing
9	Officer responsible for running today's' public
10	hearing, and on behalf of the MDTA, I welcome you.
11	The purpose of this public hearing is for interested
12	parties to provide official testimony and comments for
13	the public record on the tolling proposal for Phase I
14	South: American Legion Bridge I-270 to I-370, which
15	includes proposed toll rate ranges, soft rate caps,
16	and escalation process and discounts. We hope you
17	have had the chance to review the public hearing
18	materials related to this tolling proposal in the
19	Virtual Information Room on the MDTA website. A copy
20	of the hearing materials is available for you to
21	review at the registration table if you have not had

1	the opportunity to do so.
2	Today, we will introduce the MDTA Board Members
3	present for the public hearing, explain Title VI and
4	the Civil Rights Act of 1964, and identify ways for
5	you to comment on the tolling proposal. I will then
б	review the hearing procedures and open the floor for
7	live testimony.
8	Today's public hearing is being livestreamed and
9	audio-recorded. The official transcript of the public
10	hearing testimony will become part of the tolling
11	hearing record and will be available for review for
12	public review on the MDTA's Phase I South: American
13	Legion Bridge I-270 to I-370 Toll Rate Range Setting
14	webpage.
15	I would like to now introduce the Executive Director
16	of the MDTA, Jim Ports. Executive Director Ports will
17	introduce the MDTA Bboard.
18	MR. PORTS: Thank you, Andrew. Good afternoon. My
19	name is Jim Ports, and I'm the Executive Director for
20	MDTA. I want to thank everyone for joining and for your
21	participation in the hearing.

Τ

1	I will now introduce the MDTA Board Members who are
2	in attendance for today's hearing. MDTA Chairman Greg
3	Slater, MDTA Board Member William Cox, MDTA Member William
4	Ensor, MDTA Board Member Mario Gangemi, MDTA Board Member
5	Cynthia Penny-Ardinger, MDTA Board Member Jeff Rosen, and
6	MDTA Board Member John von Paris.
7	Thank you, Andrew, and will you please continue with
8	the rest of the instructions of hearing?
9	MR. BING: On behalf of the MDTA Title VI Officer, I
10	will explain the significance of Title VI and how it
11	relates to the toll rate range proposal. Title VI of
12	the Civil Rights Act of 1964 was put into effect to
13	prohibit discrimination on the basis of race, color or
14	national origin. To support the act, the United
15	States Government designated additional statutes,
16	laws, regulations, and executive orders to provide
17	guidance for the effective execution of the objections
18	of Title VI.
19	MDTA is responsible for upholding the principles of
20	Title VI of the Civil Rights Act of 1964 and related
21	guidance. MDTA's policies and programs should not

1	discriminate against people on the grounds of race,
2	color, national origin, sex, age, English proficiency,
3	income level, or disability. The MDTA policies and
4	program should avoid disproportionately high or
5	adverse impacts on minority populations and low-
6	income populations.
7	MDTA seeks to provide citizens, stakeholder groups,
8	and other interested parties with reasonable
9	opportunities to be involved in the Toll Rate Range
10	Setting Process. We invite you to take our voluntary
11	demographic survey to help us to ensure that we are
12	reaching the communities that are affected by the toll
13	rate range setting process. If you have questions or
14	need assistance, call 410-537-6720. For more
15	information regarding Title VI of the Civil Rights Act
16	of 1964, and other nondiscrimination laws, please
17	review the Civil Rights under Title VI brochure.
18	Any member of the public has the right to file a
19	discrimination complaint against the MDTA if they feel
20	the MDTA does not comply with Title VI of the Civil
21	Rights Act of 1964 and the related statutes. Title VI

1	information can be found on the MDTA website at
2	mtda.Maryland.gov/ALB270TollSetting, or at the
3	registration table.
4	There are multiple ways to comment on the toll rate
5	range proposal. You can provide one-on-one or public
6	verbal testimony through today's in-person public
7	hearing testimony sessions. You may also provide
8	public verbal testimony via telephone during the call-
9	in public hearing testimony sessions which are
10	scheduled for this Wednesday, July 14, from 2:00 to
11	4:000 p.m. and from 6:00 to 8:00 p.m. To provide
12	call-in testimony, advanced registration is required
13	to be admitted to the phone queue. Registration for the
14	call-in testimony is available on the MDTA website or
15	by calling 888-725-0174. You may also provide call-
16	in testimony by calling 855-701-1977 and leaving a
17	voicemail message that is limited to three minutes.
18	Additionally, comment forms may be completed online or
19	sent to the MDTA via email or US mail. Comment forms
20	are also available at the registration table. More
21	details on ways to comment can be found on the MDTA

Τ

1	website at mtda.Maryland.gov/ALB270TollSetting.
2	Comments must be received before 5:00 p.m. on August
3	12, 2021. All comments received, whether at the
4	hearing through verbal testimony or through other
5	methods such as a comment form, email or US Mail, will
6	be given equal consideration.
7	Again, the purpose of this public hearing is to
8	allow interested parties to provide public comments on
9	the toll rate range proposal for Phase I South:
10	American Legion Bridge, I-270 to I-370, and my role as
11	the Hearing Officer is to run a professional and
12	orderly public hearing. I understand how important
13	the issues are related to the tolling proposal, and I
14	take my role as Hearing Officer seriously. I'm
15	committed to providing everyone an opportunity to
16	provide comments in an organized, fair, professional
17	and orderly manner. Offensive or profane language
18	will not be allowed. I also want to let everyone know
19	that we will not be answering questions or responding
20	to any comments made during the hearing.
21	We are interested in hearing comments from everyone.

Т

1	Please remember that the hearing is being recorded.
2	Speak directly and clearly into the microphone and
3	provide your full name, address, and any organization
4	you may represent.
5	To ensure time for all to be heard, there will
б	be a three-minute time limit for public testimony and
7	a five-minute time limit for elected officials. The
8	time will start after you introduce yourself. I will
9	give you a signal when you have 30 seconds remaining,
10	and again when you have 10 seconds remaining, so you
11	can wrap up your testimony. As the Hearing Officer,
12	if you are unable to conclude your comments at the end
13	of your time period, I will ask you to wrap up your
14	testimony.
15	Okay. So that concludes my opening remarks.
16	We're now going to go to our testimony. Ken, if you
17	can make sure that microphone is on?
18	The first person is going to be Linda Rosendorf.
19	After Linda will be Brian Ditzler. Linda, you can
20	come on up, you can adjust the microphone; and again,
21	when you get up there please state your name, spell

M5512 P3

1	your name, and provide your address and any
2	organization that you may be representing.
3	MS. ROSENDORF: My name is Linda Rosendorf,
4	that's spelled L-I-N-D-A R-O-S-E-N-D-O-R-F. I live at
5	834 Azalea Drive in Rockville. I am speaking today in
6	opposition to the I-495/I-270 public/private
7	partnership, hereafter referred to as the P3. I will
8	specifically be addressing the MDTA's toll rate
9	proposal. There are numerous reasons that the proposed
10	toll rate ranges are unacceptable. I would like to
11	focus on two issues. One, the toll rate proposed by
12	MDTA are (sic) exorbitant. Two, these high-priced
13	toll rates are inequitable. The tolls in the express
14	lanes will deliberately be set high to guarantee
15	profits for the toll company shareholders. They will
16	be much too high for average drivers on a daily basis.
17	The 2021 toll rate for a passenger vehicle with an
18	E-ZPass could reach nearly \$4.00 a mile, depending on
19	the traffic conditions. That means the toll from the
20	American Legion Bridge to I-370 could be over \$50.00
21	at peak time. The actual toll rates will be yet higher

1	when the road is operating, and will continue to
2	escalate every year for the 50 years of the contract.
3	This P3 plan turns public land over to private investors
4	and is a profit-making venture for foreign companies and
5	their shareholders. It favors wealthy commuters while
6	making congestion worse for people in the regular
7	lanes. Expensive toll roads are a regressive form of
8	taxation in which middle and low-income drivers may
9	spend a larger percentage of their income on tolls
10	than high-income drivers. Maximum toll rates should
11	be accessible to working class families.
12	In conclusion, this P3 is not an acceptable deal for
13	Maryland and its taxpayers. Good government demands
14	that full fiscal, environmental and social impacts
15	of this project be determined before locking into a
16	long-term exclusive contract. No contract should be
17	voted on, much less approved, until the Environmental
18	Impact Statement has been finalized. It is premature
19	to develop toll rate ranges at this point.
20	MR. BING: Okay, thank you. Our next speaker
21	if you could hold off for one second, sir? We're just

1	going to clean the microphone and then we'll bring you
2	up, okay? But our next speaker will be Brian Ditzler.
3	After Brian will be Delegate Al Carr.
4	Again, please state your name, spell your name,
5	provide your address and any organization that you may
6	be representing.
7	MR. DITZLER: My name is Brian Ditzler. My
8	address is 1225 Noyce Drive in Silver Spring, Maryland.
9	I'm testifying here on behalf of Maryland Sierra Club.
10	We're concerned with the excessively high tolls
11	required under the proposal, the high social cost of the
12	toll with lanes, and the way this toll lane proposal will
13	deepen the inequities in Maryland and fail to serve the
14	public interest. When the toll lanes open, evening rush
15	hour toll can be as high as \$50.00 dollars for a passenger
16	car driving from the GW Parkway to I-370. The maximum
17	toll rate for a big rig trucker could be as much as \$42.00
18	per mile or \$297.00 for a 7-mile trip. Those tolls from
19	passenger car to big rig are unacceptably high, especially
20	on a daily basis, and Transurban wants to make the tolls
21	even higher according to a letter they sent to MDTA on

1	November 18, last year.
2	The claim that the toll lanes will be virtually no
3	cost to taxpayers is not true, because the people who will
4	pay the tolls are mostly Maryland taxpayers. Taxpayers
5	will also be forced to absorb the cost of billions of
б	dollars in utility relocations that will not be reflected
7	in the tolls. The cost of the highway expansion will also
8	be paid by individuals, school children in communities
9	harmed by significantly increased greenhouse gas, and other
10	health damaging air pollution, significantly increased
11	storm water runoff, and the loss of property value,
12	historic places, wildlife habitat, park land, and tree
13	canopy.
14	The private toll operators have a strong incentively (sic)
15	to maintain congestion on the free lanes so that people
16	will continue to pay their high tolls. Thus, the majority
17	of travelers will experience congestion the same or worse
18	than before. This toll lane proposal and the high tolls
19	will further deepen the regional East-West racial and
20	economic divide and societal inequities. This plan turns
21	public land over to private investors for the benefit of

1	the affluent, and tolls will not be affordable for working
2	class and economically disadvantaged populations.
3	We also believe this deal is not in the public
4	interest. Privatizing highways can lead to significant
5	control of regional transportation by private companies
6	accountable to their shareholders rather than to the public.
7	Transurban is on record saying its goal in our region is
8	maximize the tolls. Road and mass transit improvements
9	that would be good for our climate and desired by
10	Marylanders are considered undesirable by Transurban and
11	its shareholders.
12	MR. BING: Twenty seconds.
13	MR. DITZLER: This tolling proposal sets up a
14	perverse incentive for a private company and our own
15	government to lock in car dependency and act against the
16	public interest for generations.
17	In summary, we strongly disagree with the high tolls
18	that are proposed that surely will substantially increase
19	over time, with the high cost the project will have on our
20	health, environmental, in pocketbooks, and the way this
21	tolling proposal will deepen inequities in Maryland and

1	fail to serve the public interest.
2	MR. BING: Okay. And could you just spell your name
3	before you sit down for the court reporter?
4	MR. DITZLER: B-R-I-A-N D-I-T-Z-L-E-R.
5	MR. BING: Okay, thank you. Our next speaker will be
6	Delegate Al Carr. We'll just wait for the microphone to get
7	cleaned, and then after Delegate Carr will be the Mayor of
8	Rockville, Bridget Newton.
9	Okay. Delegate Carr, if you could just say your name,
10	spell your name, provide your address and, of course, the
11	organization you're representing.
12	MR. CARR: Okay, thank you. Good afternoon. My name
13	is Al Carr, A-L C-A-R-R, and I'm a member of the Maryland
14	House of Delegates. Good to see you all. Thank you for the
15	opportunity to testify on the toll rate setting process.
16	I would like to highlight the problems that already
17	exist with Maryland's tolling system, and voice my
18	concern that these might be perpetuated or worsened in
19	the process of partnering with a private company to
20	widen and introduce tolling on the American Legion
21	Bridge, Interstate 495 and Interstate 270.

1	The toll lanes themselves are not the only cost to
2	motorists. MDTA has collected enormous amounts of
3	revenue in recent years from video toll late fees.
4	The first cashless toll road in Maryland was the
5	intercounty connector, also known as the ICC or Route
6	200. It opened in 2014, runs between Montgomery and
7	Prince George's Counties. Our constituents here have
8	unfortunately borne the blunt of MDTA's failed tolling
9	policies. The entire system went cashless in 2020.
10	If you drive on a cashless toll road in Maryland, you
11	can pay using E-ZPass, or if you don't have an E-
12	ZPass transponder you can pay through the video
13	tolling process. With video tolling, the license
14	plate is photographed, a look up is done, and a toll
15	bill is sent in the mail to the registered owner. The
16	problems with this system, as practiced in Maryland,
17	are the punitive and predatory late fees and the
18	failure to address leakage, to collect non-E-ZPass
19	revenue from out-of-state vehicles.
20	For many years, the late fee in Maryland was
21	\$50.00 per transaction on a toll as low as \$1.50. On

1	a road like the ICC, it's very easy to rack up
2	thousands of dollars in toll debt in a very short
3	amount of time. The toll debt is comprised mostly of
4	the late fees, not the underlying tolls. If you have
5	a Maryland E-ZPass, you can still be subjected to the
б	video tolls at the higher rate, and hundreds or
7	thousands of dollars in late fees if a hiccup happens
8	with the associated credit card or bank account, and
9	the video tolling system relies on the US Mail, which
10	has become slower and more problematic since the
11	program's inception.
12	To their credit, to your credit, the MDTA did
13	reduce the late fee from 50 to \$25.00; however, a \$25.00
14	late fee on \$1.50 or \$3.00 toll is still too high, and
15	we still have an unfortunate policy of suspending
16	vehicle registrations for toll debt. Better model is
17	in Massachusetts. That state is able to collect tolls
18	using modest late fees and flagging of registrations.
19	Maryland should follow.
20	Maryland motorists are still recovering from
21	these failed policies. The garnishing of income tax

1	refunds began under our current government governor.
2	Our district courts are clogged with tens of thousands
3	of contested video toll late fee transactions. I'm
4	contacted on a weekly basis by Marylanders who have
5	been caught up in this broken system and owe thousands
6	of dollars. These are often working people who fell
7	through the cracks of our system. Recently, the MDTA
8	and the General Assembly missed an opportunity to
9	introduce departmental legislation that would have
10	prevented this onset of the ability to call back toll
11	debt from the central collections unit.
12	According to MDTA's own report to the General
13	Assembly, the most effective way to collect toll debt
14	from out-of-state motorists is through reciprocity
15	agreements with surrounding states. However, MDTA has
16	ignored their own advice. We've stubbornly resisted
17	the idea of working collaboratively with neighboring
18	states to establish reciprocity. The claim is that
19	negotiating reciprocity would be too complicated and
20	too difficult, but that's not stopping other states
21	from using this model with great success.

1	Massachusetts, New York, the New England states,
2	they've had reciprocity agreements for years and they
3	work well. More recently, Pennsylvania and Delaware
4	entered into reciprocity agreements. Instead,
5	Maryland wants to follow the predatory model used in
6	Texas and Georgia, in which the out-of-state toll debt
7	is sold to the highest bidder. We don't follow Texas
8	and Georgia when writing our voting laws, and we
9	shouldn't do it for our toll road policies.
10	Pennsylvania would be the ideal partner to begin a
11	toll road reciprocity pilot program. Virginia is a
12	little more complicated, but if the claim is true that
13	we're working with the Virginia government, governor,
14	on the American Legion Bridge, surely we can begin
15	discussing these challenges.
16	Another pro-consumer policy that Maryland could
17	and should adopt in Massachusetts is to allow three
18	years to dispute a toll transaction instead of 120 days.
19	I, unfortunately, recommend to my constituents that
20	they obtain their E-ZPass from Massachusetts for this
21	reason. Our airtight consumer policies, such as the

1	punitive late fees, aggressive debt collection, the
2	selling of out-of-state toll debt to private debt
3	collectors came from the private sector, such as
4	companies like
5	MR. BING: Twenty seconds.
6	MR. CARR: My fear is that under a P3 model,
7	the private concessioner will have every incentive to
8	push Maryland and MDTA to perpetuate or expand harmful
9	and predatory tolling policies that hurt consumers but
10	fatten their bottom line. Thank you.
11	MR. BING: Okay. Thank you, Delegate Carr. Our
12	next speaker will be the Mayor of Rockville, Mayor
13	Bridget Newton. After Mayor Newton will be Hannah Wald.
14	Again, Mayor Newton, if you could just say your name
15	and spell your name, please?
16	MS. NEWTON: Sure. It's Bridget Donnell Newton,
17	B-R-I-D-G-E-T D-O-N-N-E-L-L N-E-W-T-O-N. I'm the Mayor
18	of the City of Rockville. The address is 111 Maryland
19	Avenue, 20850.
20	Good afternoon. I'm Bridget Donnell Newton,
21	Mayor of the City of Rockville. As an 11-year member

1	of the transportation planning board, as well as a former
2	chair of that board, I am a strong advocate for traffic
3	excuse me, for congestion relief for all. Thank you
4	for the opportunity to once again share the unanimous
5	agreement of the Rockville City Council and our staff that
6	this hearing is an example of government burying its head
7	in the sand, refusing to turn away from 20-year-old ideas
8	and a complete denial of climate change and social justice.
9	In 2015, on June 9, by the way, Governor Hogan said
10	that today's committee hearing only served to once again
11	demonstrate the huge disconnect between the politicians in
12	Annapolis and the rest of Maryland. Well, members of the
13	Maryland Transportation Authority, those words could have
14	been spoken today. And though you are not politicians in
15	Annapolis, you are being led down a path that will only
16	result in a debacle for the taxpaying residents of this
17	great state, a la, the LBJ Expressway in Dallas, the 460 in
18	Virginia, and the I-69 in Indiana, just to name a few. As
19	now Governor Hogan said in that speech in 2015, "tolls are
20	regressive tax hikes in disguise," and though the State of
21	Pennsylvania has used end quote and though the State

1	of Pennsylvania has used their state controlled and tolled
2	I-76 to build a better and safer road, Maryland's proposed
3	Phase I South: American Legion Bridge I-270 to 370 will
4	bring nothing back to the taxpayers of Maryland, and the
5	toll as the tolls will be going to a private
б	international corporation.
7	In 50 years, when this proposed contract is up, or
8	sooner if it fails, as history portends, the State of
9	Maryland Transportation Fund will have nothing, zero, zilch,
10	nada, with which to repair or improve this critical artery
11	between Frederick and Points West and the nation's capital.
12	I have long believed the government is there to provide
13	that which an individual alone cannot do. Well, why are you
14	all not providing safe and equitable transportation services
15	for all of the public in Montgomery County? Why should we
16	be forced to accept a toll road when the governor stated the
17	tolls in other parts of Maryland are regressive? This
18	congestion relief plan is not congestion relief at all. The
19	proposal removes a lane that is currently free 21 hours a
20	day on weekdays and free weekends and holidays, and turns it
21	into a hot lane which is a minimum of three people and

1	tolled 24/7; three people, 24/7, weekends and holidays.
2	As has been publicly discussed, MD I'm sorry, this
3	congestion relief plan brought to you by the former
4	Secretary of Transportation as a panacea for an agency long
5	deficient in forward-thinking solutions ignores the real
6	bottleneck on I-270, which is where the current six lanes go
7	to two going north, and increases from two lanes to six
8	going south. Have you ever tried to pour water from a
9	gallon jug into a water bottle? Same effect. Fix what is
10	broken first.
11	And oh, by the way, the title of the project was
12	originally called the I-270 and 495 traffic relief plan, P3,
13	and the plan was to consider transformative solutions for
14	users, including improvements to highways and transit.
15	They've excised the transit. And improvements for users
16	only include tolling, which is hardly Webster's definition
17	of transformative.
18	As has been publicly discussed, MDOT/SHA has also
19	changed
20	the title and scope once again to include the northern
21	portion of I-270, and they did it to garner the support of

1	the Transportation Planning Board vote on June 16, for
2	inclusion in and the scope of work for the air quality
3	conformity analysis for the 2022 update to visualize 2045,
4	and the F (inaudible) 2023 to 2026 T-I-P. That meeting
5	resulted in a protracted discussion and a final vote which,
6	at the request of the Deputy Secretary of Maryland
7	Transportation, was a way to vote. It failed 9.2 to 5.7.
8	On a personal note, I will say that the thousands of
9	emails that have been directed to those of us with the
10	courage to seek a forward-looking solution to the regions
11	traffic congestion have not once mentioned that they support
12	tolling. In fact, not one from Waldorf or Lorton or
13	Frederick all saying that they are my constituents I
14	never realized the great City (sic) of Maryland reached all
15	the way to Southern Maryland, Lorton, Virginia and Frederick
16	
17	MR. BING: Twenty seconds.
18	MS. NEWTON: even mentioned that the state's
19	solution to the 270 problem was a toll road.
20	I'm honestly not sure why you're holding these
21	hearings today. Since there was a vote at TBB, there

1	is no process for moving forward at this time. Please
2	call off the emails and get to work finding an
3	equitable solution that addresses climate change,
4	social justice, and transformative traffic relief for
5	all. Thank you.
б	MR. BING: Okay, thank you. Our next speaker will be
7	Hannah Wald. After Hannah will be Benjamin Ross. Again,
8	if you could state your name and spell your name, provide
9	your address and any organization you may be representing.
10	MS. WALD: I'm Hannah Wald, H-A-N-N-A-H W-A-L-D. I
11	live at 632 Azalea Drive in Rockville, Maryland, and I
12	am opposed to the I-270 expansion project.
13	And what I wanted to ask about is, because of my
14	understanding about the peak time fares, or the
15	estimated peak time fares, 40 to even \$50.00 at peak
16	times is like, who are these toll lanes supposed to be
17	for? Because there are a lot of commuters who are
18	maybe like me who, you know, have their employer's
19	offices located in maybe Northern Virginia, who think,
20	you know, this is going to be good for them, they're
21	going to be able to get down there faster, but, you

1	know, even though I'm not, you know, a lower income
2	person, I make a pretty good living, I can't afford to
3	pay 40 or 50 bucks a pop at rush hour to - to go down
4	there. So like, who is this for? This is going to be
5	for richer people, I guess. But there aren't enough
6	of those people to pay enough of those fares to, you
7	know, pay all the money back to Transurban, or whoever
8	gets to build these lanes. So I guess people like me
9	are going to end up paying for the lanes anyway
10	because, you know, there's going to be a penalty to
11	fulfill the contract, and it's going to come out of
12	Maryland taxpayers' pockets.
13	And it's not just that. It's also going to be for,
14	you know, the sewers, I guess, for for all the
15	rainwater. Like, we're going to have to pay through
16	our water bills for that in Montgomery and Prince
17	George's County. And I can't afford to pay, you know,
18	40 or \$50.00 at rush hour, but I'm going to end up
19	paying anyway for other people to use these lanes that
20	I can't use. So, you know, who is this for exactly?
21	Not me, and not people like me.

1	Okay. That's all I have to say. I yield the rest of
2	my time. Thank you.
3	MR. BING: Okay, thank you. Okay. Our next speaker
4	is Benjamin Ross. After Benjamin will be Barbara Couful or
5	Cofall (ph), I'm sorry if I'm mispronouncing that. Mr. Ross,
6	please state your name and spell your name, provide your
7	address and any organization you may be representing.
8	MR. ROSS: Good afternoon. I'm Benjamin Ross, 4710
9	Bethesda Avenue, Apartment 819 in Bethesda; B-E-N-J-A-M-I-N
10	R-O-S-S. I'm representing the Maryland Transit
11	Opportunities Coalition. We are a coalition of transit
12	riders, transit advocates, and transit workers.
13	And what I want to say is these tolls are just plain
14	too high. The maximum toll from the GW Parkway to Shady
15	Grove starts at \$50.00 when the highway opens in 2026, and
16	it keeps going up every year. As proposed here, it hits
17	\$141.00. That's right, \$141.00 by the time Transurban's
18	contract runs out in 2076. And those are today's dollars.
19	The actual numbers will be even higher because they will be
20	adjusted for inflation. But these sky-high tolls still
21	aren't enough for Transurban. The company's demands are

1	revealed in a November letter that the MDTA didn't release
2	at all for months, and then buried in fine print on its
3	website. In that letter, that profit-hungry company told
4	the state what it really wants. The tolls need to be even
5	higher and go up even faster than the Hogan administration
б	proposes.
7	Now why does Transurban say that the tolls need to be
8	so high? It's "growth of congestion" after the new lanes
9	open. In other words, Transurban is banking on the idea that
10	this project will not fix congestion. Governor Hogan cannot
11	keep his promise of congestion relief. Transurban knows that
12	the traffic jams in the free lanes will get worse and worse
13	over the 50 years of this contract, if that's the way we go.
14	Drivers will have to sit and suffer or cough up the
15	exorbitant tolls needed to hit the company's profit targets.
16	This is what you get when you turn our highways over to a
17	company that, in its own country, gets called "an
18	untouchable blood-sucking monopoly". That's not from any
19	left-wing paper, that's from Joe Aston in the Australian
20	Financial Review.
21	In summary, this proposal is a betrayal of the public

1	interest. These tolls and the contract behind it must be
2	rejected. Thank you.
3	MR. BING: Okay, thank you. Hold on for one moment.
4	Okay. Our next speaker is Barbara Coufal. After Barbara
5	will be Arthur Katz. Please state your name, spell your
б	name, provide your address and any organization you may be
7	representing.
8	MS. COUFUL: Thank you. My name is Barbara Coufal,
9	it's B-A-R-B-A-R-A C-O-U-F-A-L. My address is 10112
10	Parkwood Drive, Bethesda 20814. I am co-chair of
11	Citizens Against Beltway Expansion.
12	I'll start by noting that the transportation authority
13	is understating the tolls by using 2021 numbers rather
14	than estimates of what drivers will actually pay in
15	2026 when the lanes would open up. MDTA could have
16	provided more honest toll numbers by adding in the
17	automatic annual increase of 2.1%, plus an adjustment
18	for inflation. I used the Federal Reserve's inflation
19	forecast. If you add these to the 2021 maximum toll
20	of \$3.76, you will discover that the maximum toll when
21	the lanes open up in 2026 would be closer to \$4.61.

1	Instead of a soft cap of \$1.50, the cap the soft
2	cap would be \$1.84. In 2026, the maximum toll for the
3	drive from George Washington Parkway to I-370 would be
4	\$50.00 in the 2021 dollars, but would be over \$61.00
5	in 2026. Why not be more forthcoming about the true
б	costs.
7	And now we learn that Transurban, in a letter, is
8	pushing for a soft cap that is 33% higher. The design
9	of the toll lanes make it difficult to leave the toll
10	lanes and transition directly to the general lanes.
11	This is unlike Virginia, where you can transition
12	between general and toll lanes at regular points. But
13	under MDOT's design, if you're on a toll lane when you
14	cross the American Legion Bridge and plan to drive all
15	the way to I-370, you can transition directly to the
16	general lanes only, only at Clara Barton Parkway. For
17	the rest of the trip up to I-370, the only way to exit
18	the toll lanes is to exit the highway altogether,
19	drive on local roads until you get to the next
20	entrance ramp for the general lanes. This kooky
21	design not only creates havoc on local roads, it will

1	lock some people into the toll lanes and force them to
2	give more of their dollars to Transurban.
3	Finally, I want to comment on the inequity of
4	private toll lanes. Privatized toll lanes are designed
5	to maintain congestion, not reduce it. Without
6	congestion in the general lanes, there is no market
7	for pricy toll lanes, so congestion in the general
8	lanes will continue, but wealthy drivers will be able
9	to escape it while most low and middle-income drives
10	won't. This is fundamentally unfair and discriminatory.
11	I urge the state to go back to the drawing board and
12	develop and equitable transportation solution that will
13	actually reduce congestion. Thank you.
14	MR. BING: Okay. Thank you, Ms. Coufal. Our next
15	speaker will be Arthur Katz. Mr. Katz, just give us one
16	second to clean the microphone. After Mr. Katz will be
17	Edgar Gonzalez. Again, please state your name, spell your
18	name, provide your address and any organization you may be
19	representing.
20	MR. KATZ: My name is Arthur Katz, A-R-T-H-U-R
21	K-A-T-Z. I live at 2 Stevenage Circle, Rockville,

1	Maryland 20850. Thank you for the opportunity to speak
2	today. The MDTA board has been put in a difficult position
3	of being pressed to prematurely use board powers to its
4	board powers to proceed with toll setting actions that would
5	contribute to irrevocably approving the current 495-270
6	project. This project is a mess. It has become incoherent.
7	In contrast, MDOT is currently implementing a major traffic
8	management system on I-270 that could reduce future peak
9	travel times by up to 40%, but the board will not be able to
10	evaluate its effectiveness if it acts prematurely. MDOT
11	recently removed the Beltway toll lanes east of the I-270
12	spurs from current action. The new version of the project
13	is in many instances worse than doing nothing. It is likely
14	we will have toll excuse me, toll trips that are slower
15	compared to trips on the 495-270 highway without toll lanes,
16	the so-called no-build alternative. A recent post editorial
17	expressed concerns about a check point that the American
18	Legion Bridge causing serious problems if the toll road
19	isn't built, but the check point does not go away in MDOT's
20	truncated project, it simply migrates to a point on the
21	Beltway between the two I-270 spurs where six lanes must

1	become four, because the toll lanes east of the spurs must
2	vanish. It is likely the likely result is peak
3	congestion backing up at least to the 270-495 split. Drivers
4	making trips from the west of the spurs to east eastern
5	designations will experience serious slow downs at this
6	check point. With congestion building at the split, it is
7	very possible that the no-build peak travel times for
8	roundtrips involving 270, such as between I-370 and River
9	Road, or the Clara Barton exit, or Virginia, could be faster
10	than the non-toll lanes of the toll road where 85 to 90% of
11	the drivers travel, and even for the toll lanes themselves.
12	We haven't included the million hundreds of millions of
13	dollars in costs and the dramatic disruption to communities,
14	local economies, and the environment from rebuilding all the
15	interchanges and bridges along I-270 and the Beltway.
16	MR. BING: Twenty-five seconds.
17	MR. KATZ: Each of you have hand each of you have
18	been handed a dilemma. How can I fulfill my fiduciary
19	responsibilities to the people of Maryland, Montgomery
20	County and Prince George's County when I have no final
21	information from the Environmental Impact Statement to

1	weigh the pros and cons, benefits and costs of this
2	project? The fundamental question to be answered,
3	what are the appropriate tolls when the project
4	doesn't work? Please delay action on tolls and the
5	project and you can until you can make an informed
6	decision. Thank you.
7	MR. BING: Okay. Thank you, Mr. Katz. Our next
8	speaker will be Edgar Gonzalez. After Edgar will be Janet
9	Gallant. Mr. Gonzalez, please state your name and spell your
10	name, provide your address and any organization that you may
11	be representing.
12	MR. GONZALEZ: Thank you. Edgar Gonzalez, E-D-G-A-R
13	G-O-N-Z-A-L-E-Z, 14804 Soft Wind Drive, North Potomac,
14	Maryland, representing the Suburban Maryland
15	Transportation Alliance.
16	MR. BING: Go ahead.
17	MR. GONZALEZ: Good afternoon. I am Edgar Gonzalez,
18	Executive Director of the Suburban Maryland Transportation
19	Alliance. SMTA has been actively involved in supporting
20	this project, the partner selection, and the continuity of
21	a regional hot lane system. The implementation of the

1	project would benefit 300,000 individuals using this
2	corridor today, and will facilitate the implementation of
3	the only practical transit alternative to provide a direct
4	connection between Montgomery County and Northern
5	Virginia. The social and economic development benefits to
6	the county will be significant. Residents and businesses
7	will benefit by shorter travel times, less restriction with
8	traffic gridlock, and provide the reliability of trips
9	between locations, which is practically impossible today
10	with the current heavily congested conditions on this
11	highways. We acknowledge the fact that the state does not
12	have funding or bonding capacity to build this project and
13	supports the involvement of the private sector to do so.
14	However, as your staff moves forward in formulating
15	final recommendations on toll setting, we ask you to
16	consider and provide direction to start on the
17	following five issues:
18	One, the MDTA should play a key role in balancing
19	the rate setting with the protection of the cost to the
20	user of the toll lanes during the 50-year duration of
21	the contract. MDTA should have final authority on the

1	rate each year based on the input from the developer.
2	Two, there must be a clear explanation of
3	unpredictability of the rate to the rate users that
4	the amount they will pay at any point between the
5	minimum toll rate and the soft rate cap. As presented
6	before the soft rate cap be reached, a 12-mile trip to
7	a user could cost \$2.40 or \$18.00. This is a very
8	large range for a one-way trip, so MDTA should be
9	should clearly establish in advance how the price for
10	that trip would be set so there can be a good idea of
11	the cost before they enter the toll lanes. Costs are
12	much better explained about the soft rate cap.
13	Three, the toll rates in the examples provided are
14	2021 dollars, but an escalation factor is presented, so
15	MDTA could be under heavy criticism when the facility
16	opens before rates are higher than advertised now. We
17	recommend the user rates be set for the year that the
18	facility opens.
19	MR. BING: Twenty seconds.
20	MR. GONZALEZ: Four, the toll rates are being set
21	at a time when total cost is still soft. Provisions

1	should be made that a final construction cost is less
2	than whatever estimates was used, and all three initial
3	rates should be adjusted.
4	Finally, the user's escalation factor is unclear and
5	no escalation cap established.
6	MR. BING: I need you to wrap up.
7	MR. GONZALEZ: You should have there should be some
8	collectability. We recommend also that a maximum cap be set
9	at 2% per year.
10	MR. BING: Okay, thank you.
11	MR. GONZALEZ: Thank you.
12	MR. BING: And just a reminder to everyone that you
13	can submit comments in writing. Obviously, we have
14	three-minute time limit and five-minute for elected
15	officials, but there are other ways that you can submit
16	your comments if you feel you have other things you need
17	to provide for the record.
18	So again, our next speaker will be Janet Gallant.
19	After Janet will be Richard Stolz. Janet, please state
20	your name, spell your name, provide your address and any
21	organization you may be representing.
1	MS. GALLANT: I'm Janet Gallant, J-A-N-E-T G-A-L-L-A-
----	--
2	N-T. I live at 664 Azalea Drive in Rockville. I'm one of
3	the coordinators of the volunteer organization
4	dontwiden270.org.
5	At your June 24 MDTA board meeting, Board Member Lee
6	Gaines (ph) asked if a recent regional transportation
7	planning board vote had effectively killed the tolling
8	project. That was a reasonable question. Mr. Gaines
9	was looking at this P3 project as a whole in its wider
10	context. The responses Mr. Gaines got at the meeting
11	were chilling. He was told that the toll setting
12	process is independent of the procurement process, is
13	independent of the environmental review process, that
14	they are independent tracks. In fact, they're tightly
15	woven together and all focused not on meeting people's
16	transportation needs but on maximizing revenue for
17	private international companies.
18	If this P3 is approved, the citizens you are
19	charged to serve will experience real harm. The vast
20	majority of people who regularly use I-270 and I-495
21	will find the toll lanes outrageously unaffordable.

1	The rush hour maximum when the toll lanes open will be
2	over \$4.00 a mile. The same people will find the free
3	lanes more congested than ever, and the cause of
4	social and economic justice set back.
5	Here is an example of how the needs of middle and
6	lower-income people were discounted in the toll setting
7	process from the beginning. Among the documents released
8	by MDTA is the study used to determine how much people
9	are willing to pay to take the toll lanes. Problem is,
10	only certain sorts of people were invited to be part of
11	the study. Of the 2,383 participants, 54% were male,
12	median age was 55 to 64, 43% live in two-person
13	households, fewer than 12% had an income of \$75,000 or
14	less.
15	The medium house the median household income was
16	between 125 and \$150,000 year. A whopping 23% earned
17	200,000 or more. Where are the majority of working
18	families in this study?
19	They aren't there because MDOT and MDTA never
20	intended the toll lanes for them, but that doesn't mean
21	lower-income and middle-income people don't have a

1	designated role in this toll lane scheme. They, we, are
2	the congestion fautor (ph). We are the people who fill
3	up the reduced number of free lanes until congestion is
4	so intolerable those who can afford to do so pay sky
5	high tolls to escape.
6	MR. BING: Twenty seconds.
7	MS. GALLANT: It's been baked in from the
8	beginning. The state is rushing ahead with this P3 that
9	by design will benefit only the wealthiest and those who
10	stand to profit from the toll lane project. This project
11	must not be approved. Thank you.
12	MR. BING: Okay, thank you. Our next speaker will
13	be Richard Stolz. After Mr. Stolz will be Sally Stolz.
14	Mr. Stolz, as you come up please state your name and
15	spell your name, provide your address, and any
16	organization you may be representing.
17	MR. STOLZ: My name is Richard Stolz, that's
18	R-I-C-H-A-R-D S-T-O-L-Z. I live at 5 Lochness Court,
19	Rockville, Maryland, and I represent myself. I could
20	say there's no relationship, but beside but there is.
21	If I had any any thunder, it has been stolen by

1	most of the people who have already spoken, so rather
2	than repeat a lot of the points that were made, I just
3	wanted to come back to the concept of the Civil Rights
4	Act and its purpose, and as was explained who it's
5	designed to protect. And it's hard to imagine that
б	given the even the most optimistic assumptions
7	about the rates that will be charged and the impact,
8	as Janet was discussing on moderate income people,
9	think about the people below the moderate level. And
10	if you would've asked LBJ or, you know, the other
11	authors of the Civil Rights Act, people who put that
12	law enacted that in Congress in 1964, how do you
13	feel about this idea? We're going to force people
14	everyone we ask to go to work to pay these kind of
15	prices. Is this fair? Is this, you know, a good deal
16	for the people who are intended to be protected,
17	including low-income, in addition to those other
18	classifications of people who are covered by the Civil
19	Rights Act? But it would be I think there would be
20	astonishment and maybe some laughter and just, you
21	know, kind of blank stares at the notion that any

1	system that's going to create this high cost for
2	commuting would be in anyway equitable to the people
3	who the Civil Rights Act was designed to protect.
4	And my the last point is the people who oppose this
5	are not denying that there's a traffic issue, per se.
6	It's not a question of putting our heads in the sand
7	and thinking, well, there's no problem so why why
8	do we need this project? It's a question of what's
9	effective and what is truly needed that would be
10	economical and not put ourselves in jeopardy for the
11	financial implications of working a deal with a
12	company like Transurban? So there are the
13	Montgomery County has a long-term plan that's been
14	supported for a long time. It involves alternative
15	approaches, reversible lanes north and south, so you
16	can add addition of a lane and have in each
17	direction have two lanes effectively north in the
18	evening, south in the morning, so there are other
19	approaches.
20	The improvements to Cabin John Bridge could be
21	funded probably by state and federal funds, especially

1	under the current infrastructure bill that is taking
2	working its way through Congress, so there are other
3	alternatives that can be brought about with a much
4	longer time horizon and vision towards a long,
5	sustainable transportation solution for all
6	Marylanders, and in addition to all those who travel
7	through our highways. Thank you.
8	MR. BING: Thank you. Our next speaker is Sally
9	Stolz. After Sally will be Elliott Levin. Sally, as
10	you are able to get up to the microphone, please state
11	your name and spell your name, provide your address
12	and any organization you are representing.
13	MS. STOLZ: Hello. My name is Sally Stolz, and
14	that is spelled S-A-L-L-Y S-T-O-L-Z. I live at
15	5 Lochness Court, Rockville, Maryland. I am one of
16	the co-coordinators of dontwiden270.org.
17	I oppose the rates proposed for the managed lane
18	study because they are way too high. As others have
19	explained, to actually commute from Rockville to
20	Tysons Corner in rush hour, if these lanes are built,
21	would cost over \$20,000 a year if done each workday.

1	Who can afford \$20,000 a year for tolls? And that
2	doesn't include the additional tolls that people who
3	live North of Rockville would have to pay. MDOT says
4	that we will have a choice. We won't have to take the
5	toll lanes. They say we'll still be better off in the
6	general lanes than we are now. That is false. This
7	plan removes the two inside lanes, which are general
8	lanes for all but 15 hours a week. They are free
9	lanes 91% of the time. But they won't be free at all
10	of this toll road is built. They will be tolled or
11	HOV 3 24 hours a day, every day of the year.
12	And from Wootton Parkway south to the split,
13	there are currently seven lanes on each side plus the
14	merge lanes. The new plan has only five free lanes.
15	That is a reduction of two free lanes on each side
16	gone. So, when Governor Hogan says all free lanes will
17	remain free, that's not true. All free lanes will not
18	remain free. I say this to highlight that the plan
19	for the toll road is to create congestion in the free
20	lanes to force desperate people onto the toll lanes.
21	Transurban, the Australian company MDOT selected for

1	this project, needs congestion to make money. For
2	about 10 years, they prevented the Virginia Department
3	of Transportation from building an additional
4	southbound lane on I-95 at the Occoquan River Crossing
5	because it would relieve congestion. Yes, that's
6	right. They blocked it because it would relieve
7	congestion. Embedded in the fine print of their
8	contracts are noncompete clauses that block efforts to
9	relieve congestion. Anything the local government
10	wants to do to relieve congestion either incurs a huge
11	payment to Transurban or is completely blocked. For
12	Transurban, congestion brings profit.
13	Another example is the recent revelation that if
14	a rail line is built over the American Legion Bridge
15	and continuing in Virginia, Transurban would block it
16	or demand payment. The rail would reduce congestion
17	and therefore reduce profit. Who would design a
18	supposed traffic relief plan that incentivizes the
19	operator to maintain and increase congestion, not just
20	in the general lanes but also in the toll lanes? The
21	more congested they are, the higher the toll rate and

1	the higher the profit. This P3 is a soul crushing plan.
2	It is soul crushing to think anyone would want to
3	unleash it on us. It is not traffic relief and not
4	free. It's an unconscionable regressive tax, a wolf
5	in sheep's clothing. We absolutely must not let
6	Marylanders fall victim to it. Montgomery County
7	leaders have a much more effective solution and they
8	have had it for years; two reversible lanes on I-270 -
9	MR. BING: Ten seconds.
10	MS. STOLZ: Widen the American Legion Bridge with
11	federal infrastructure debt. Thank you.
12	MR. BING: Okay, thank you. Okay. Our next
13	speaker is Elliott Levin. Mr. Levin, please state your
14	name and spell your name, provide your address and any
15	organization you may be representing.
16	MR. LEVINE: Good afternoon. My name is Elliott Levin,
17	E-L-L-I-O-T-T, Levine, L-E-V-I-N-E. I live in Rockville at
18	7213 Old Stage Road. I come here today and speak in
19	opposition for approving a tolling plan for a 50-year
20	contract to pay for this highway expansion. My reasons are
21	as follows: The toll road's necessity has never been

Τ

1	sufficiently proven to be needed. Even prior to Covid, the
2	vehicle miles traveled calculations were considered suspect.
3	Post Covid, it's particularly important as most of corporate
4	America has gone to a Hybrid model with regard to work and
5	telework, obviating the need for this project.
б	Further, the final Environmental Impact Statement is
7	yet to be published. The environmental mitigation plans
8	have never been fully costed, the cost of moving WSOC water
9	and sewer lines have never been ascribed to the cost of
10	this project.
11	Further, a value for money analysis was promised in
12	2019 but never performed. The analysis was supposed to
13	compare the project costs of public versus private financing.
14	This essential document has never been delivered, and this is
15	unacceptable.
16	Further, all public surveys conducted show that even
17	those residents or travelers, commuters, that supported
18	this expansion were not willing to pay a toll to use it.
19	In conclusion, this is a very risky project for
20	Maryland taxpayers, and setting tolls without a tally of the
21	physical and environmental costs is inherently flawed. A P3

1	is not free money, and taxpayers should not be on the hook
2	for the likely shortfall. This project should be abandoned,
3	and at the very least deferred until more convincing
4	information is published and reviewed. Thank you.
5	MR. BING: Okay, thank you. I just want to remind
6	anyone who is here in the hearing room, if you wish to
7	provide public testimony and have not yet signed up to do so,
8	you can go out to the registration table, they'll bring me
9	in a card and I'll call you up, if there's anyone who hasn't
10	already gone, but I am going to go to our last person who has
11	signed up, which is Senator Cheryl Kagan.
12	Senator Kagan, again if you could just state your name
13	and spell your name for the record?
14	MS. KAGAN: Good afternoon. For the record, I'm Cheryl
15	Kagan, very proud to be the Senator for Rockville and
16	Gaithersburg. That's C-H-E-R-Y-L, Kagan, K-A-G-A-N, and
17	don't hold it against me, but I used to serve with Jim Ports
18	in the House of Delegates; 11 Bladen Street, 2 Miller West,
19	Annapolis, Maryland 21401.
20	It has been quite a journey to hear from literally
21	thousands of people who live in my district, and as

1	Mayor Newton indicated, from around the region with
2	their thoughts and concerns. Clearly, we have traffic
3	issues. It is hard to get to work, and then there was
4	Covid. Do we need solutions to our problems?
5	Absolutely. But I'm here to raise four fundamental
6	concerns that I hope are impetus for this board to
7	slow down the process.
8	First, everyone has talked about the tolls. I had
9	the experience when I was going to Virginia to speak at a
10	national 9-1-1 conference, but it was rush hour, there
11	was a lot of traffic, and signs were really unclear.
12	And Secretary Slater has heard this story, and I was
13	trying not to get into the toll lane, and I was
14	confused and freaked, and suddenly I end up getting on
15	my E-ZPass a charge for \$67.00.
16	Now, I was a very early and consistent supporter
17	of the ICC. The intercounty connector provides an
18	important service for people trying to get from my
19	district to the Baltimore area.
20	But for me it's a splurge, because I can't afford
21	to even pay the \$2.72, or whatever it is, even on off-peak

1	hours. The idea of \$67.00 to get to my conference in a							
2	timely manner was insane.							
3	I assure you that most of my constituents would not							
4	be able to do that. I think many of my constituents, and							
5	folks who have spoken today, have been very effective at							
б	talking through the details, and with respect, Secretary							
7	Slater, the details have been hard to find.							
8	And you and I have had a number of conversations							
9	about those, and though "we think" and "we hope", and "the							
10	plans are unclear yet", is not sufficient to send this							
11	forward. That's only issue one.							
12	Issue two, the Environmental Impact Statement, which							
13	I haven't heard very many people talk about but that's							
14	because it's been around so long, EIS data should be							
15	forthcoming, should be clear, should be reliable,							
16	should be accurate before this project moves forward. It's							
17	our responsibility to be the stewards of our environment.							
18	Third, telework is something we have all gotten used							
19	to. I was a few minutes late because I was on an							
20	important zoom meeting that I couldn't leave. We are							
21	all connecting with people in different ways. We are							

1	all working different hours and different days. I
2	suspect, but like me, you are doing work into the late
3	evening and on weekends. We are not going to go back
4	to 9-5, Monday through Friday commuting, we're just
5	not. And so pulling the trigger now and pledging to
6	go forward with this project, when we don't know how
7	much teleworking will continue post-Covid and how many
8	people are actually going to go back to sitting on 270
9	and sitting on the Beltway in traditional work hours.
10	I think that would be irresponsible for us not to have
11	access to that data.
12	And then the fourth issue is, in Congress, the
13	Biden and the Biden/Harris administration is talking
14	about lots and lots and lots of federal funding for
15	infrastructure improvement. Why on earth would we
16	want to tax and toll Maryland residents in addition
17	to, in lieu of, a possible bonanza of funding that
18	could be coming through with that project. And even
19	the smaller project that was reduced from what the
20	President had proposed would still mean significant
21	funding, thanks to Congressman David Trone, now on

M5512 P3

1	Appropriations, and our and other wonderful
2	leaders.
3	The last thing I'll just reference is that there
4	were terrific conversations about monorail. There's
5	the bus rapid transit. There's been inadequate
6	conversations about mass transit and the opportunities
7	that those present. We have got to be careful as we
8	as we do this, because I can tell you there are
9	constituents of mine who might happily pay \$67.00 to
10	ride in a fancy toll lane, but I assure you that as
11	you go farther north into Gaithersburg, into
12	Germantown, those folks, for the most part, are not
13	going to be able to afford the tolls, and yet they are
14	the ones who will be driving more miles and be paying
15	higher tolls.
16	I am for you. I am not against the concept of
17	solutions. I am not a never, never. I am a not now,
18	and not without the data we need. Thank you so much
19	for your attention and for holding this hearing in
20	Rockville, the heart of this project.
21	Thank you, Mr. Secretary. Thank you, Board

1	Members.						
2	MR. BING: Okay. Thank you, Senator Kagan. At						
3	this point, we do not have anyone else who has indicated						
4	a desire to provide public testimony. This hearing is						
5	open from 2 till 4; however, at this point, and it is 3:08,						
6	we are going to go in recess until 3:30, or if we get						
7	someone who signs up to provide testimony we're going to						
8	come back as soon as that person provides their testimony.						
9	So again, I'll provide an update at 3:30, unless we get						
10	someone else to sign up. So at this point we are in						
11	recess. Thank you.						
12	[RECESS]						
13	MR. BING: Okay. Just a quick update. It is 3:30						
14	p.m. We still have not had anyone sign in to provide						
15	public testimony, so we are going to remain in recess.						
16	I will come back on at 3:45 to provide an update, or						
17	sooner if we get someone who signs up to provide						
18	testimony. So again, we remain in recess.						
19	[RECESS]						
20	MR. BING: Okay. It is 3:45. We still do not have						
21	any additional people who have signed in to provide						

1	testimony so we will remain in recess. This hearing
2	will close at 4:00, and then we will have our evening
3	session from 6:00 to 8:00 right here. So we remain in
4	recess.
5	[RECESS]
6	MR. BING: Okay. It is now 4:00, and this concludes
7	this public hearing session. The next public hearing
8	testimony session will take place today from 6:00 to
9	8:00 right here in this room.
10	As a reminder, the public comment period will remain
11	open until 5:00 p.m. on August 12, 2021. Please visit
12	mdta.Maryland.gov/ALB270TollSetting to submit your
13	comments. So again, thank you. We're going to need
14	people to leave this room so we can get set up for the
15	next hearing, and we will see everyone back at 6:00.
16	Thank you.
17	(Whereupon, the hearing was concluded.)
18	
19	
20	
21	

1	TRANSCRIBER'S CERTIFICATE
2	
3	I, Vivian Saxe, hereby certify that I transcribed
4	from audio file the proceedings to the best of my ability
5	in the foregoing-entitled matter; and I further certify that
6	the foregoing is a full, true and correct transcript of the
7	audio files produced.
8	IN WITNESS THEREOF, I have subscribed my name on
9	July 28, 2021.
10	
11	
12	
13	Viruan Saxe
14	Vivian Saxe
15	
16	
17	
18	
19	
20	
21	

WODD INDEX	40:12	<b>370</b> 21: <i>3</i>	6.15	additional 1.15
WORD INDEX	40:12	370 21:5	6:15	<b>additional</b> 4:15 43:2 44:3
< \$ >	< 2 >	< 4 >	< 9 >	43.2 44.3 52:21
		4 52:5	<b>9</b> 20:9	
<b>\$1.50</b> 15:21	<b>2</b> 30:21 36:9			Additionally
16:14 29:1	47:18 52:5	<b>4:00</b> 53:2, 6	<b>9.2</b> 23:7	6:18
<b>\$1.84</b> 29:2	<b>2,383</b> 38:11	<b>4:000</b> 6:11	<b>90</b> 32:10	address 8:3
<b>\$141.00</b> 26:17	<b>2.1</b> 28:17	<b>40</b> 24:15 25:3,	<b>91</b> 43:9	9:1 11:5, 8
<b>\$150,000</b> 38:16	<b>2:00</b> 6:10	18 31:9	<b>9-1-1</b> 48:10	14:10 15:18
<b>\$18.00</b> 35:7	<b>200</b> 15:6	410-537-6720	<b>9-5</b> 50:4	19:18 24:9
<b>\$2.40</b> 35:7	<b>200,000</b> 38:17	5:14		26:7 28:6,9
<b>\$2.72</b> 48:21	<b>2014</b> 15:6	<b>43</b> 38:12	< A >	30:18 33:10
<b>\$20,000</b> 42:21	<b>2015</b> 20:9, 19	<b>460</b> 20:17	abandoned 47:2	36:20 39:15
43:1	<b>2019</b> 46:12	<b>4710</b> 26:8	abbreviated 2:4	42:11 45:14
<b>\$25.00</b> 16: <i>13</i>	<b>2020</b> 15:9	<b>495</b> 14:21	<b>ability</b> 17:10	addresses 24:3
<b>\$297.00</b> 11:18	<b>2021</b> 1:11 7:3	22:12	54:4	addressing 9:8
<b>\$3.00</b> 16: <i>14</i>	9:17 28:13, 19	<b>495-270</b> 31:5, <i>15</i>	<b>able</b> 16:17	adjust 8:20
<b>\$3.76</b> 28:20	29:4 35:14		24:21 30:8	adjusted 26:20
<b>\$4.00</b> 9:18 38:2	53:11 54:9	< 5 >	31:9 42:10	36: <i>3</i>
<b>\$4.61</b> 28:21	<b>2022</b> 23: <i>3</i>	<b>5</b> 39:18 42:15	49: <i>4</i> 51: <i>13</i>	adjustment
<b>\$42.00</b> 11:17	<b>2023</b> 23:4	<b>5.7</b> 23:7	absolutely 45:5	28:17
<b>\$50.00</b> 9:20	<b>2026</b> 23:4	<b>5:00</b> 7:2 53:11	48:5	administration
11:15 15:21	26:15 28:15, 21	<b>50</b> 10:2 16:13	absorb 12:5	27:5 50:13
24:15 25:18	29:2, 5	21:7 25:3	accept 21:16	<b>admitted</b> 6:13
26:15 29:4	<b>2045</b> 23: <i>3</i>	27:13	acceptable	adopt 18:17
<b>\$61.00</b> 29:4	<b>2076</b> 26:18	<b>50-year</b> 34:20	10:12	advance 35:9
<b>\$67.00</b> 48:15	<b>20814</b> 28:10	45:19	access 50:11	advanced 6:12
49:1 51:9	<b>20850</b> 19:19	<b>54</b> 38:11	accessible 10:11	adverse 5:5
<b>\$75,000</b> 38:13	31: <i>1</i>	<b>55</b> 38:12	<b>account</b> 16:8	advertised
	20-year-old		accountable	35:16
<1>	20:7	< 6 >	13:6	advice 17:16
<b>1</b> 1:8	<b>21</b> 21: <i>19</i>	<b>6:00</b> 6:11 53:3,	accurate 49:16	advocate 20:2
<b>10</b> 8:10 44:2	<b>21401</b> 47:19	8, 15	acknowledge	advocates 26:12
<b>10112</b> 28:9	<b>23</b> 38:16	<b>632</b> 24:11	34:11	<b>affluent</b> 13:1
<b>11</b> 47:18	<b>24</b> 37:5 43:11	<b>64</b> 38:12	Act 3:4 4:12,	afford 25:2, 17
<b>111</b> 19: <i>18</i>	<b>24/7</b> 22:1	<b>664</b> 37:2	14, 20 5:15, 21	39:4 43:1
11-year 19:21	<b>270</b> 14:21		13:15 40:4, 11,	48:20 51: <i>13</i>
<b>12</b> 1:11 7:3	23:19 32:8	<7>	<i>19</i> 41: <i>3</i>	affordable 13:1
38:13 53:11	50:8	<b>7213</b> 45:18	action 31:12	AFTERNOON
<b>120</b> 18:18	<b>270-495</b> 32: <i>3</i>	<b>7-mile</b> 11:18	33:4	1:10 2:2 3:18
<b>1225</b> 11:8	<b>28</b> 54:9		actions 31:4	14:12 19:20
<b>125</b> 38:16		< 8 >	actively 33:19	26:8 33:17
<b>12-mile</b> 35:6	< 3 >	<b>8:00</b> 6:11 53:3,	acts 31:10	45:16 47:14
<b>14</b> 6:10	<b>3</b> 43:11	9	actual 9:21	age 5:2 38:12
<b>14804</b> 33:13	<b>3:08</b> 52:5	<b>819</b> 26:9	26:19	agency 22:4
<b>15</b> 43:8	<b>3:30</b> 52:6, 9, 13	<b>834</b> 9:5	add 28:19	aggressive 19:1
<b>16</b> 23: <i>1</i>	<b>3:45</b> 52:16, 20	<b>85</b> 32:10	41:16	agreement 20:5
<b>18</b> 12: <i>1</i>	<b>30</b> 8:9	855-701-1977	adding 28:16	agreements
<b>1964</b> 3:4 4:12,	<b>300,000</b> 34:1	6:16	addition 40:17	17:15 18:2,4
20 5:16, 21	<b>33</b> 29:8	888-725-0174	41:16 42:6	ahead 33:16
,			50:16	
	1	1	1	1

39:8	<b>area</b> 48:19	backing 32:3	<b>BING</b> 2:2 4:9	broken 17:5
<b>air</b> 12:10 23:2	artery 21:10	baked 39:7	10:20 13:12	22:10
airtight 18:21	<b>Arthur</b> 28:5	balancing 34:18	14:2, 5 19:5, 11	brought 22:3
<b>Al</b> 11:3 14:6,	30:15, 20	Baltimore 48:19	23:17 24:6	42: <i>3</i>
13 11.5 14.0, 13	A-R-T-H-U-R	<b>bank</b> 16:8	26:3 28:3	bucks 25:3
<b>A-L</b> 14: <i>13</i>	30:20	banking 27:9	30:14 32:16	build 21:2
<b>Alliance</b> 33:15,	ascribed 46:9	Barbara 26:4	33:7, 16 35:19	25:8 34:12
19	asked 37:6	28:4, 8	36:6, 10, 12	building 32:6
<b>allow</b> 7:8 18:17	40:10	B-A-R-B-A-R-A	39:6, 12 42:8	44: <i>3</i>
allowed 7:18	Assembly 17:8,	28:9	45:9, 12 47:5	<b>built</b> 31:19
alternative	13	<b>Barton</b> 29:16	52:2, 13, 20	42:20 43:10
31:16 34:3	assistance 5:14	32:9	53:6	44:14
41:14	associated 16:8	based 35:1	<b>Bladen</b> 47:18	buried 27:2
alternatives	assumptions	<b>basis</b> 4:13	blank 40:21	burying 20:6
42:3	40:6	9:16 11:20	block 44:8, 15	<b>bus</b> 51:5
altogether 29:18	<b>assure</b> 49: <i>3</i>	17:4	blocked 44:6, 11	businesses 34:6
America 46:4	51:10	<b>Bboard</b> 3:17	blood-sucking	
AMERICAN	<b>Aston</b> 27:19	<b>began</b> 17:1	27:18	< C >
1:9 2:8, 14	astonishment	beginning 38:7	<b>blunt</b> 15:8	<b>Cabin</b> 41:20
3:12 7:10 9:20	40:20	39:8	<b>Board</b> 3:2 4:1,	calculations
14:20 18:14	attendance 4:2	behalf 2:10	3, 4, 5, 6 20:1, 2	46:2
21:3 29:14	attention 51:19	4:9 11:9	23:1 30:11	<b>call</b> 5:14 6:8,
31:17 44:14	audio 54:4, 7	<b>believe</b> 13:3	31:2, 3, 4, 9	15 17:10 24:2
45:10	audio-recorded	<b>believed</b> 21:12	37:5, 7 48:6	47:9
amount 16:3	3:9	<b>Beltway</b> 28:11	51:21	<b>called</b> 22:12
35:4	August 7:2	31:11, 21 32:15	<b>bonanza</b> 50:17	27:17
amounts 15:2	53:11	50:9	<b>bonding</b> 34:12	<b>call-in</b> 6:12, 14
analysis 23:3	Australian	<b>benefit</b> 12:21	<b>borne</b> 15:8	<b>calling</b> 6:15, 16
46:11, 12	27:19 43:21	34:1,7 39:9	bottle 22:9	canopy 12:13
Andrew 2:2	AUTHORITY	benefits 33:1	bottleneck 22:6	cap 29:1, 2, 8
3:18 4:7	1:7 2:4 20:13	34:5	<b>bottom</b> 19:10	35:5, 6, 12 36:5,
Annapolis	28:12 34:21	Benjamin 24:7	<b>Brian</b> 8:19	8
20:12, 15 47:19	<b>authors</b> 40:11	26:4, 8	11:2, 3, 7	capacity 34:12
annual 28:17	automatic 28:17	B-E-N-J-A-M-I-	<b>B-R-I-A-N</b> 14:4	<b>capital</b> 21:11
answered 33:2	available 2:20	N 26:9	<b>BRIDGE</b> 1:9	<b>caps</b> 2:15
answering 7:19	3:11 6:14, 20	<b>best</b> 54:4	2:8, 14 3:13	<b>car</b> 11:16, 19
anyway 25:9,	<b>Avenue</b> 19:19	Bethesda 26:9	7:10 9:20	13:15
<i>19</i> 41:2	26:9	28:10	14:2 <i>1</i> 18: <i>14</i>	<b>card</b> 16:8 47:9
Apartment 26:9	average 9:16	<b>betrayal</b> 27:21	21:3 29:14	careful 51:7
approaches	avoid 5:4	<b>Better</b> 16:16	31:18 41:20	<b>Carr</b> 11:3
41:15, 19	Azalea 9:5	21:2 35:12	44:14 45:10	14:6, 7, 9, 12, 13
appropriate	24:11 37:2	43:5	<b>bridges</b> 32:15	19:6, 11
33:3		bidder 18:7	Bridget 14:8	<b>C-A-R-R</b> 14:13
Appropriations	< B >	<b>Biden</b> 50:13	19:13, 16, 20	<b>cashless</b> 15:4, 9,
51:1	back 17:10	Biden/Harris	B-R-I-D-G-E-T	10
approved 10:17	21:4 25:7	50:13	19:17	<b>caught</b> 17:5
37:18 39:11	30:11 38:4	<b>big</b> 11:17, 19	bring 11:1	cause 38:3
approving 31:5	40:3 50:3, 8	<b>bill</b> 15:15 42:1	21:4 47:8	causing 31:18
45:19	52:8, 16 53:15	billions 12:5	brings 44:12	<b>central</b> 17:11
		<b>bills</b> 25:16	brochure 5:17	<b>certain</b> 38:10

CEDTIEICATE	20.8 24.2		42.10 44.1 5 7	acardinatara
CERTIFICATE	20:8 24: <i>3</i>	<b>company</b> 9:15 13:14 14:19	43:19 44:1, 5, 7,	coordinators
54:1	clogged 17:2		9, 10, 12, 16, 19	37:3
<b>certify</b> 54:3, 5	close 53:2	27:3, 17 41:12	<b>Congress</b> 40:12	<b>copy</b> 2:19
chair 20:2	closer 28:21	43:21	42:2 50:12	<b>Corner</b> 42:20
Chairman 4:2	clothing 45:5	company's	Congressman	corporate 46:3
challenges	<b>Club</b> 11:9	26:21 27:15	50:21	corporation
18:15	Coalition 26:11	<b>compare</b> 46:13	connecting	21:6
chance 2:17	<b>co-chair</b> 28:10	compared 31:15	49:21	correct 54:6
change 20:8	co-coordinators	complaint 5:19	connection 34:4	corridor 34:2
24:3	42:16	complete 20:8	connector 15:5	cost 11:11
changed 22:19	Cofall 26:5	completed 6:18	48:17	12:3, 5, 7 13:19
charge 48:15	collaboratively	completely	cons 33:1	15:1 34:19
charged 37:19	17:17	44:11	consider 22:13	35:7, 11, 21
40:7	<b>collect</b> 15:18	complicated	34:16	36:1 41:1
<b>check</b> 31:17, 19	16:17 17:13	17:19 18:12	consideration	42:21 46:8, 9
32:6	collectability	comply 5:20	7:6	costed 46:8
<b>Cheryl</b> 47:11,	36:8	comprised 16:3	considered	costs 29:6
14	collected 15:2	concept 40:3	13:10 46:2	32:13 33:1
C-H-E-R-Y-L	collection 19:1	51:16	consistent 48:16	35:11 46:13, 21
47:16	collections	<b>concern</b> 14:18	constituents	<b>Coufal</b> 28:4, 8
children 12:8	17:11	concerned	15:7 18:19	30:14
chilling 37:11	collectors 19:3	11:10	23:13 49:3, 4	C-O-U-F-A-L
<b>choice</b> 43:4	<b>color</b> 4:13 5:2	concerns 31:17	51:9	28:9
<b>Circle</b> 30:21	<b>come</b> 8:20	48:2, 6	construction	Couful 26:4
citizens 5:7	25:11 39:14	concessioner	36:1	28:8
28:11 37:18	40:3 45:18	19:7	<b>consumer</b> 18:21	cough 27:14
<b>City</b> 19:18, 21	52:8, 16	conclude 8:12	consumers 19:9	Council 20:5
20:5 23:14	<b>coming</b> 50:18	concluded 53:17	contacted 17:4	Counties 15:7
<b>Civil</b> 3:4 4:12,	comment 3:5	concludes 8:15	contested 17:3	<b>country</b> 27:17
20 5:15, 17, 20	6:4, 18, 19, 21	53:6	<b>context</b> 37:10	<b>County</b> 21:15
40:3, 11, 18	7:5 30:3 53:10	conclusion	continue 4:7	25:17 32:20
41:3	comments 2:12	10:12 46:19	10:1 12:16	34:4, 6 41:13
<b>claim</b> 12:2	7:2, 3, 8, 16, 20,	conditions 9:19	30:8 50:7	45:6
17:18 18:12	21 8:12 36:13,	34:10	continuing	courage 23:10
<b>Clara</b> 29:16	16 53:13	conducted	44:15	<b>course</b> 14:10
32:9	committed 7:15	46:16	continuity 33:20	<b>court</b> 14:3
class 10:11	committee	conducting 2:5	contract 10:2,	39:18 42:15
13:2	20:10	conference	16 21:7 25:11	courts 17:2
classifications	communities	48:10 49:1	26:18 27:13	covered 40:18
40:18	5:12 12:8	conformity 23:3	28:1 34:21	<b>Covid</b> 46:1, 3
clauses 44:8	32:13	confused 48:14	45:20	48:4
<b>clean</b> 11:1	commute 42:19	congested	contracts 44:8	<b>Cox</b> 4:3
30:16	commuters	34:10 38:3	contrast 31:7	cracks 17:7
cleaned 14:7	10:5 24:17	44:21	contribute 31:5	<b>CRC</b> 1:18
<b>clear</b> 35:2	46:17	congestion 10:6	control 13:5	create 41:1
49:15	commuting	12:15, 17 20:3	controlled 21:1	43:19
clearly 8:2	41:2 50:4	21:18 22:3	conversations	creates 29:21
35:9 48:2	companies 10:4	23:11 27:8, 10,	49:8 51:4,6	<b>credit</b> 16:8, <i>12</i>
climate 13:9	13:5 19:4	11 30:5, 6, 7, 13	convincing 47:3	critical 21:10
	37:17	32:3, 6 39:2, 3		

criticism 35:15	demonstrate	disconnect	28:10 29:3, 14,	Elliott 42:9
cross 29:14	20:11	20: <i>11</i>	19 33:13 37:2	45:13, 16
Crossing 44:4	<b>denial</b> 20:8	discounted 38:6	<b>drivers</b> 9:16	E-L-L-I-O-T-T
crushing 45:1, 2	denying 41:5	discounts 2:16	10:8, 10 27:14	45:17
current 17:1	Department	discover 28:20	28:14 30:8	email 6:19 7:5
22:6 31:5, <i>12</i>	44:2	discriminate 5:1	32:3, 11	emails 23:9
34:10 42:1	departmental	discrimination	drives 30:9	24:2
currently 21:19	17:9	4: <i>13</i> 5: <i>19</i>		Embedded 44:7
31:7 43: <i>13</i>	dependency		<b>driving</b> 11:16 51:14	
	13:15	discriminatory 30:10	duration 34:20	employer's 24:18
Cynthia 4:5			duration 34:20	
	depending 9:18	discussed 22:2,	< E >	enacted 40:12
$\langle \mathbf{D} \rangle$	<b>Deputy</b> 23:6	18		England 18:1
<b>daily</b> 9:16	<b>design</b> 29:8, 13,	discussing	early 48:16	English 5:2
11:20 D. H. 20, 17	21 39:9 44:17	18:15 40:8	earned 38:16	enormous 15:2
<b>Dallas</b> 20:17	designated 4:15	discussion 23:5	earth 50:15	<b>Ensor</b> 4:4
damaging 12:10	39: <i>1</i>	disguise 20:20	east 31:11	<b>ensure</b> 5:11
data 49:14	designations	disproportionate	32:1,4	8:5
50:11 51:18	32:5	ly 5:4	eastern 32:4	enter 35:11
<b>David</b> 50:21	designed 30:4	<b>dispute</b> 18:18	East-West	entered 18:4
day 21:20	40:5 41:3	disruption	12:19	entire 15:9
43:11	desire 52:4	32:13	easy 16:1	entrance 29:20
days 18:18	desired 13:9	district 17:2	economic 12:20	environment
50:1	desperate 43:20	47:21 48:19	34:5 38:4	32:14 49:17
<b>deal</b> 10:12	details 6:21	Ditzler 8:19	economical	environmental
13:3 40:15	49:6, 7	11:2, 7 13:13	41:10	10:14, 17 13:20
41:11	determine 38:8	14:4	economically	32:21 37:13
debacle 20:16	determined	D-I-T-Z-L-E-R	13:2	46:6, 7, 21
<b>debt</b> 16:2, 3, 16	10:15	14:4	economies	49:12
17:11, 13 18:6	<b>develop</b> 10:19	divide 12:20	32:14	equal 7:6
19:1, 2 45:11	30:12	<b>document</b> 46:14	Edgar 30:17	equitable 21:14
decision 33:6	developer 35:1	documents 38:7	33:8, 12, 17	24:3 30:12
deepen 11:13	development	doing 31:13	E-D-G-A-R	41:2
12:19 13:21	34:5	50:2	33:12	escalate 10:2
deferred 47:3	different 49:21	dollars 11:15	editorial 31:16	escalation 2:16
deficient 22:5	50: <i>1</i>	12:6 16:2, 7	effect 4:12	35:14 36:4, 5
definition 22:16	<b>difficult</b> 17:20	17:6 26:18	22:9	escape 30:9
<b>Delaware</b> 18: <i>3</i>	29:9 31:2	29:4 30:2	effective 4:17	39:5
delay 33:4	dilemma 32:18	32:13 35:14	17:13 41:9	especially
Delegate 11:3	<b>direct</b> 34:3	<b>Donnell</b> 19:16,	45:7 49:5	11:19 41:21
14:6, 7, 9 19: <i>11</i>	directed 23:9	20	effectively 37:7	essential 46:14
<b>Delegates</b> 14:14	direction 34:16	D-O-N-N-E-L-L	41:17	establish 17:18
47:18	41:17	19:17	effectiveness	35:9
deliberately	directly 8:2	dontwiden270.or	31:10	established 36:5
9:14	29:10, 15	<b>g</b> 37:4 42:16	efforts 44:8	estimated 24:15
delivered 46:14	Director 3:15,	downs 32:5	<b>EIS</b> 49:14	estimates 28:14
demand 44:16	16, 19 33:18	dramatic 32:13	<b>either</b> 44:10	36:2
demands 10:13	disability 5:3	drawing 30:11	elected 8:7	evaluate 31:10
26:21	disadvantaged	<b>Drive</b> 9:5 11:8	36:14	evening 11:14
demographic	13:2	15:10 24:11	electronic 1:20	41:18 50:3
5:11	<b>disagree</b> 13:17			

53:2	<b>factor</b> 35:14	<b>first</b> 2:5 8:18	Frederick	13:16
exactly 25:20	36:4	15:4 22:10	21:11 23:13, 15	George 29:3
example 20:6	<b>fail</b> 11:13 14:1	48:8	<b>free</b> 12:15	George's 15:7
38:5 44:13	failed 15:8	<b>fiscal</b> 10:14	21:19, 20 27:12	25:17 32:20
<b>examples</b> 35:13	16:21 23:7	<b>five</b> 34:17	38:2 39:3 43:8,	<b>Georgia</b> 18:6, 8
excessively	<b>fails</b> 21:8	43:14	9, 14, 15, 16, 17,	Germantown
11:10	failure 15:18	five-minute 8:7	18, 19 45:4	51:12
excised 22:15	fair 7:16 40:15	36:14	47:1	getting 48:14
<b>exclusive</b> 10:16	<b>fall</b> 45:6	<b>Fix</b> 22:9 27:10	Friday 50:4	<b>give</b> 8:9 30:2,
<b>excuse</b> 20: <i>3</i>	<b>false</b> 43:6	flagging 16:18	<b>fulfill</b> 25:11	15
31:14	families 10:11	<b>flawed</b> 46:21	32:18	given 7:6 40:6
execution 4:17	38:18	floor 3:6	<b>full</b> 8: <i>3</i> 10: <i>14</i>	<b>go</b> 8:16 22:6
Executive 3:15,	fancy 51:10	<b>focus</b> 9:11	54:6	25:3 27:5, 13
16, 19 4:16	fares 24:14, 15	<b>focused</b> 37:15	<b>fully</b> 46:8	30:11 31:19
33:18	25:6	folks 49:5	<b>Fund</b> 21:9	33:16 40:14
exist 14:17	<b>farther</b> 51:11	51:12	fundamental	47:8, 10 50:3, 6,
exit 29:17, 18	faster 24:21	follow 16:19	33:2 48:5	8 51:11 52:6
32:9	27:5 32:9	18:5, 7	fundamentally	<b>goal</b> 13:7
exorbitant 9:12	fatten 19:10	following 34:17	30:10	<b>going</b> 8:16, 18
27:15	<b>fautor</b> 39:2	follows 45:21	<b>funded</b> 41:21	11:1 21:5 22:7,
expand 19:8	favors 10:5	force 30:1	<b>funding</b> 34:12	8 24:20, 21
expansion 12:7	<b>fear</b> 19:6	40:13 43:20	50:14, 17, 21	25:4, 9, 10, 11,
24:12 28:11	<b>Federal</b> 28:18	<b>forced</b> 12:5	<b>funds</b> 41:21	13, 15, 18 26:16
45:20 46:18	41:21 45:11	21:16	<b>further</b> 12:19	40:13 41:1
Expensive 10:7	50:14	forecast 28:19	46:6, 11, 16	47:10 48:9
experience	<b>fee</b> 15:20	foregoing 54:6	54:5	50:3, 8 51:13
12:17 32:5	16: <i>13</i> , <i>14</i> 17: <i>3</i>	foregoing-	<b>future</b> 31:8	52:6, 7, 15
37:19 48:9	feel 5:19 36:16	entitled 54:5		53:13
explain 3:3	40:13	<b>foreign</b> 10:4	< G >	Gonzalez 30:17
4:10	<b>fees</b> 15:3, 17	form 7:5 10:7	Gaines 37:6, 8,	33:8, 9, 12, 17
explained	16: <i>4</i> , <i>7</i> , <i>18</i> 19: <i>1</i>	former 20:1	10	35:20 36:7, 11
35:12 40:4	<b>fell</b> 17:6	22:3	Gaithersburg	G-O-N-Z-A-L-E-
42:19	fewer 38:13	<b>forms</b> 6:18, 19	47:16 51:11	<b>Z</b> 33:13
explanation	fiduciary 32:18	formulating	G-A-L-L-A	<b>Good</b> 2:2 3:18
35:2	<b>file</b> 5:18 54:4	34:14	37:1	10: <i>13</i> 13:9
<b>express</b> 9:13	<b>files</b> 54:7	forthcoming	Gallant 33:9	14:12, 14 19:20
expressed 31:17	<b>fill</b> 39:2	29:5 49:15	36:18 37:1	24:20 25:2
Expressway	<b>final</b> 23:5	forward 24:1	39:7	26:8 33:17
20:17	32:20 34:15, 21	34:14 49:11,16	gallon 22:9	35:10 40:15
<b>E-ZPass</b> 9:18	36:1 46:6	50:6	Gangemi 4:4	45:16 47:14
15: <i>11</i> 16:5	<b>finalized</b> 10:18	forward-looking	garner 22:21	<b>gotten</b> 49:18
18:20 48:15	<b>Finally</b> 30: <i>3</i>	23:10	garnishing	Government
	36:4	forward-	16:2 <i>1</i>	4:15 10:13
< F >	Financial 27:20	thinking 22:5	gas 12:9	13: <i>15</i> 17: <i>1</i>
facilitate 34:2	41: <i>11</i>	<b>found</b> 6:1, 21	General 17:8,	18:13 20:6
<b>facility</b> 35:15,	<b>financing</b> 46:13	four 32:1	12 29:10, 12, 16,	21:12 44:9
18	<b>find</b> 37:21	35:20 48:5	20 30:6, 7 43:6,	<b>governor</b> 17:1
<b>fact</b> 23:12	38:2 49:7	<b>fourth</b> 50:12	7 44:20	18: <i>13</i> 20:9, <i>19</i>
34:11 37:14	finding 24:2	<b>freaked</b> 48:14	generations	21:16 27:10
	<b>fine</b> 27:2 44:7			43:16

great 17:21	hearings 23:21	hope 2:16 48:6	<b>ignored</b> 17:16	10
20:17 23:14	heart 51:20	49:9	ignores 22:5	increases 22:7
greenhouse 12:9	heavily 34:10	horizon 42:4	imagine 40:5	incurs 44:10
Greg 4:2	heavy 35:15	hot 21:21	<b>Impact</b> 10:18	independent
gridlock 34:8	Hello 42:13	33:21	32:21 40:7	37:12, 13, 14
grounds 5:1	help 5:11	hour 11:15	46:6 49:12	Indiana 20:18
groups 5:7	<b>hiccup</b> 16:7	25:3, 18 38:1	impacts 5:5	indicated 48:1
<b>Grove</b> 26:15	high 5:4 9:14,	42:20 48:10	10:14	52:3
growth 27:8	16 11:10, 11, 15,	hours 21:19	impetus 48:6	individual 21:13
guarantee 9:14	19 12:16, 18	43:8, 11 49:1	implementation	individuals
guess 25:5, 8, 14	13:17, 19 16:14	50:1,9	33:21 34:2	12:8 34:1
guidance 4:17,	26:14 27:8	House 14:14	implementing	inequitable 9:13
21	39:5 41: <i>1</i>	38:15 47:18	31:7	inequities
<b>GW</b> 11:16	42:18	household 38:15	implications	11:13 12:20
26:14	higher 9:21	households	41:11	13:21
	11:21 16:6	38:13	important 7:12	inequity 30:3
< H >	26:19 27:5	HOV 43:11	46:3 48:18	inflation 26:20
habitat 12:12	29:8 35:16	huge 20:11	49:20	28:18
hand 32:17	44:21 45:1	44:10	impossible 34:9	Information
handed 32:18	51: <i>15</i>	hundreds 16:6	<b>improve</b> 21:10	2:19 5:15 6:1
Hannah 19:13	highest 18:7	32:12	improvement	32:21 47:4
24:7, 10	high-income	<b>hurt</b> 19:9	50:15	informed 33:5
H-A-N-N-A-H	10:10	<b>Hybrid</b> 46:4	improvements	infrastructure
24:10	highlight 14:16		13:8 22:14, 15	42:1 45:11
happens 16:7	43:18	< I >	41:20	50:15
happily 51:9	high-priced	<b>I-270</b> 1:9 2:8,	inadequate 51:5	inherently
hard 40:5 48:3	9:12	14 3:13 7:10	inaudible 23:4	46:21
49:7	highway 12:7	21:3 22:6, 12,	<b>incentive</b> 13:14	initial 36:2
harm 37:19	26:15 29:18	21 24:12 31:8,	19:7	in-person 2:6
harmed 12:9	31:15 45:20	11, 21 32:15	incentively	6:6
harmful 19:8	highways 13:4	37:20 45:8	12:14	<b>input</b> 35:1
havoc 29:21	22:14 27:16	<b>I-370</b> 1:9 2:8,	incentivizes	insane 49:2
head 20:6	34:11 42:7	14 3:13 7:10	44:18	inside 43:7
heads 41:6	hikes 20:20	9:20 11:16	inception 16:11	instances 31:13
health 12:10	<b>historic</b> 12:12	29:3, 15, 17	include 22:16,	instructions 4:8
13:20	history 21:8	32:8	20 43:2	intended 38:20
hear 47:20	hit 27:15	<b>I-495</b> 37:20	included 32:12	40:16
heard 8:5	hits 26:16	<b>I-495/I-270</b> 9:6	includes 2:15	interchanges
48: <i>12</i> 49: <i>13</i>	Hogan 20:9, 19	<b>I-69</b> 20:18	including 22:14	32:15
HEARING	27:5, 10 43:16	<b>I-76</b> 21:2	40:17	intercounty
1:10 2:3, 6, 8,	hold 10:21	<b>I-95</b> 44:4	inclusion 23:2	15:5 48:17
10, 11, 17, 20	28:3 47:17	<b>ICC</b> 15:5 16:1	incoherent 31:6	<b>interest</b> 11:14
3:3, 6, 8, 10, 11,	holding 23:20	48:17	<b>income</b> 5:3, 6	13:4, 16 14:1
21 4:2, 8 6:7, 9 7:4 7 11 12 14	51:19 bolidays 21:20	<b>idea</b> 17: <i>17</i> 27:9 35: <i>10</i>	10:9 16:21	28:1 interested 2:11
7:4, 7, 11, 12, 14, 20, 21 8:1, 11	holidays 21:20 22:1	40:13 49:1	25:1 38:13, 15 40:8	<b>interested</b> 2:11 5:8 7:8, 21
20; 21 8.1, 11 20:6, 10 47:6	honest 28:16	<b>ideal</b> 18:10	<b>increase</b> 13:18	international
51:19 52:4	honestly 23:20	ideas 20:7	28:17 44:19	21:6 37:17
53:1, 7, 15, 17	hook 47:1	identify 3:4	<b>increased</b> 12:9,	<b>Interstate</b> 14:21
55.1,7,15,17				intolerable 39:4
		I	I	

introduce 3:2,	<b>Kagan</b> 47:11,	15, 16, 17, 20	9:3	<b>maintain</b> 12:15
<i>15, 17</i> 4: <i>1</i> 8:8	<i>Lagan</i> 47.11, 12, 14, 15, 16	44:20 45:8	<b>L-I-N-D-A</b> 9:4	30:5 44:19
14:20 17:9	52:2	language 7:17	line 19:10	<b>major</b> 31:7
<b>investors</b> 10:3	52.2 K-A-G-A-N	large 35:8	44:14	<b>majority</b> 12:16
12:21	47:16	larger 10:9	lines 46:9	37:20 38:17
invite 5:10	<b>Katz</b> 28:5	late 15:3, 17, 20	literally 47:20	making 10:6
<b>invited</b> 38:10	30:15, 16, 20	16:4, 7, 13, 14,	little 18:12	32:4
involved 5:9	32:17 33:7	18 17:3 19:1	live 3:7 9:4	male 38:11
33:19	<b>K-A-T-Z</b> 30:21	49:19 50:2	24:11 30:21	managed 42:17
involvement	keep 27:11	laughter 40:20	37:2 38:12	management
34: <i>13</i>	keeps 26:16	law 40:12	39:18 42:14	31:8
<b>involves</b> 41:14	Ken 8:16	laws 4:16 5:16	43:3 45:17	manner 7:17
involving 32:8	key 34:18	18:8	47:21	49:2
irresponsible	killed 37:7	LBJ 20:17	livestreamed	<b>Mario</b> 4:4
50:10	<b>kind</b> 40:14, 21	40:10	3:8	market 30:6
irrevocably	know 7:18	lead 13:4	living 25:2	MARYLAND
31:5	24:18, 20 25:1,	leaders 45:7	local 29:19, 21	1:7 2:4 10:13
<b>issue</b> 41:5	7, 10, 14, 17, 20	51:2	32:14 44:9	11:8, 9, 13 12:4
49:11, 12 50:12	40:10, 15, 21	leakage 15:18	located 24:19	13:21 14:13
<b>issues</b> 7:13	50:6	learn 29:7	locations 34:9	15:4, 10, 16, 20
9:11 34:17	<b>known</b> 15:5	leave 29:9	Lochness 39:18	16:5, 19, 20
48: <i>3</i>	knows 27:11	49:20 53:14	42:15	18:5, 16 19:8,
its 10:13 13:7,	kooky 29:20	leaving 6:16	lock 13:15 30:1	18 20:12, 13
11 20:6 27:2,		led 20:15	locking 10:15	21:4, 9, 17 23:6,
<i>17</i> 31: <i>3</i> , <i>10</i>	< L >	Lee 37:5	long 21:12	14,15 24:11
37:9 40:4 42:2	<b>la</b> 20:17	left-wing 27:19	22:4 41:14	25:12 26:10
	land 10:3	LEGION 1:9	42:4 49:14	31:1 32:19
< J >	12:12, 21	2:8, 14 3:13	<b>longer</b> 42:4	33:14, 18 39:19
<b>jams</b> 27:12	lane 11:12	7:10 9:20	long-term	42:15 46:20
<b>Janet</b> 33:8	12:18 21:19, 21	14:20 18:14	10:16 41:13	47:19 50:16
36:18, 19 37:1	29:13 33:21	21:3 29:14	look 15:14	Marylanders
40:8	39:1, 10 41:16	31:18 44:14	looking 37:9	13:10 17:4
<b>J-A-N-E-T</b> 37:1	42:17 44:4	45:10	Lorton 23:12,	42:6 45:6
<b>Jeff</b> 4:5	48:13 51:10	legislation 17:9	15	Maryland's
jeopardy 41:10	lanes 9:14	letter 11:21	loss 12:11	14:17 21:2
<b>Jim</b> 3:16, 19	10:7 11:12, 14	27:1, 3 29:7	lot 24:17 40:2	mass 13:8 51:6
47:17	12:2, 15 15:1	level 5:3 40:9	48:11	Massachusetts
Joe 27:19	22:6, 7 24:16	Levin 42:9	lots 50:14	16: <i>17</i> 18: <i>1</i> , <i>17</i> ,
John 4:6 41:20	25:8, 9, 19 27:8,	45:13, 16	low 5:5 15:21	20
<b>joining</b> 3:20	12 28:15, 21	<b>LEVINE</b> 45:16,	30:9	materials 2:18,
<b>journey</b> 47:20	29:9, 10, 12, 16,	17 1 E V I N E	lower 25:1	20
jug 22:9	18, 20 30:1, 4, 6,	L-E-V-I-N-E	lower-income	matter 54:5
JULY 1:11	7,8 31:11,15,	45:17	38:6, 21	maximize 13:8
6:10 54:9	21 32:1, 10, 11 34:20 35:11	license 15:13 lieu 50:17	<b>low-income</b> 10:8 40:17	maximizing 37:16
<b>June</b> 20:9 23:1 37:5	34:20 35:11 37:21 38:1, 3, 9,	limit 8:6,7	10.0 40.17	Maximum
<b>justice</b> 20:8	20  39:3  41:15,	36: <i>14</i>	< M >	10:10 11:16
24:4 38:4	17 42:20 43:5,	limited 6:17	mail 6:19 7:5	26:14 28:19, 20
24.7 30.4	6, 7, 8, 9, 13, 14,	Linda 8:18, 19	15:15 16:9	29:2 36:8 38:1
< K >	0,7,0,7,13,17,		13.13 10.7	

<b>Mayor</b> 14:7	message 6:17	<b>moves</b> 34:14	<b>no-build</b> 31:16	36:10 39:12
19:12, 13, 14, 17,	methods 7:5	49:16	32:7	45:12 47:5
21 48:1	microphone	<b>moving</b> 24:1	noncompete	52:2, 13, 20
<b>MD</b> 22:2	8:2, 17, 20 11:1	46:8	44:8	53:6
<b>MDOT</b> 31:7,	14:6 30:16	mtda.Maryland.	nondiscriminatio	<b>Old</b> 45:18
10 38:19 43:3,	42:10	gov/ALB270Toll	<b>n</b> 5:16	once 20:4, 10
21	<b>middle</b> 10:8	<b>Setting</b> 6:2 7:1	non-E-ZPass	22:20 23:11
MDOT/SHA	38:5	multiple 6:4	15:18	one-on-one 6:5
22:18	middle-income	-	<b>non-toll</b> 32:10	ones 51:14
<b>MDOT's</b> 29:13	30:9 38:21	< N >	north 22:7	one-way 35:8
31:19	migrates 31:20	nada 21:10	33:13 41:15, 17	<b>online</b> 6:18
<b>MDTA</b> 2:5, 10,	<b>mile</b> 9:18	name 3:19 8:3,	43:3 51:11	onset 17:10
19 3:2, 16, 17,	11:18 38:2	21 9:1, 3 11:4,	northern 22:20	<b>open</b> 3:6 11:14
20 4:1, 2, 3, 4, 5,	<b>miles</b> 46:2	7 14:2, 9, 10, 12	24:19 34:4	27:9 28:15, 21
6, 9, 19 5:3, 7,	51:14	19:14, 15 20:18	<b>note</b> 23:8	38:1 52:5
19,20 6:1,14,	<b>Miller</b> 47:18	24:8 26:6 28:5,	noting 28:12	53:11
19, 21 9:12	<b>million</b> 32:12	6, 8 30:17, 18,	notion 40:21	opened 15:6
11:21 15:2	millions 32:12	20 33:9, 10	November 12:1	opening 8:15
16:12 17:7, 15	<b>mine</b> 51:9	36:20 39:14, 15,	27:1	opens 26:15
19:8 27:1	minimum	17 42:11, 13	<b>Noyce</b> 11:8	35:16, 18
28:15 31:2	21:21 35:5	45:14, 16 47:12,	<b>N-T</b> 37:2	operating 10:1
34:18, 21 35:8,	minority 5:5	13 54:8	<b>number</b> 39: <i>3</i>	operator 44:19
15 37:5 38:8,	minutes 6:17	national 4:14	49:8	operators 12:14
19	49: <i>19</i>	5:2 48:10	<b>numbers</b> 26:19	opportunities
<b>M-D-T-A</b> 2:5	mispronouncing	nation's 21:11	28:13, 16	5:9 26:11 51:6
mdta.Maryland.	26:5	<b>nearly</b> 9:18	numerous 9:9	opportunity
gov/ALB270Toll	missed 17:8	necessity 45:21		3:1 7:15 14:15
<b>Setting</b> 53:12	mitigation 46:7	<b>need</b> 5:14 27:4,	< 0 >	17:8 20:4 31: <i>1</i>
<b>MDTA's</b> 3:12	<b>model</b> 16:16	7 36:6, 16 41:8	objections 4:17	<b>oppose</b> 41:4
4:21 9:8 15:8	17:21 18:5	46:5 48:4	<b>obtain</b> 18:20	42:17
17:12	19:6 46:4	51: <i>18</i> 53: <i>13</i>	obviating 46:5	<b>opposed</b> 24:12
<b>mean</b> 38:20	moderate 40:8,	<b>needed</b> 27:15	<b>Obviously</b> 36:13	opposition 9:6
50:20	9	41:9 46: <i>1</i>	Occoquan 44:4	45:19
means 9:19	<b>modest</b> 16:18	<b>needs</b> 37:16	Offensive 7:17	optimistic 40:6
<b>median</b> 38:12,	moment 28:3	38:5 44:1	<b>Officer</b> 2:3, 9	orderly 7:12, 17
15	<b>Monday</b> 50:4	negotiating	4:9 7:11, 14	orders 4:16
<b>medium</b> 38:15	<b>money</b> 25:7	17:19	8:11	organization
meeting 23:4	44:1 46:11	neighboring	offices 24:19	8:3 9:2 11:5
37:5, 10, 15	47:1	17:17	official 2:12	14:11 24:9
49:20	<b>monopoly</b> 27:18	<b>never</b> 23:14	3:9	26:7 28:6
<b>Member</b> 4:3, 4,	monorail 51:4	38:19 45:21	officials 8:7	30:18 33:10
5,6 5:18 14:13	Montgomery	46:8, 9, 12, 14	36:15	36:21 37:3
19:21 37:5	15:6 21:15	51:17	off-peak 48:21	39:16 42:12
Members 3:2	25:16 32:19	New 18:1 27:8	<b>oh</b> 22:11	45:15
4:1 20:12 52:1	34:4 41:13	31:12 43:14	<b>Okay</b> 2:2 8:15	organized 7:16
mentioned	45:6	Newton 14:8	10:20 11:2	origin 4:14 5:2
23:11, 18	months 27:2	19:13, 14, 16, 20	14:2, 5, 9, 12	originally 22:12
<b>merge</b> 43:14	<b>morning</b> 41:18	23:18 48:1	19: <i>11</i> 24:6	out-of-state
<b>mess</b> 31:6	motorists 15:2	N-E-W-T-O-N	26:1, 3 28:3, 4	15:19 17:14
	16:20 17:14	19:17	30:14 33:7	18:6 19:2

outrageously	paying 25:9, 19	<b>pilot</b> 18:11	<b>Ports</b> 3:16, 18,	<b>problems</b> 14: <i>16</i>
37:21	51:14	place 53:8	19 47:17	15:16 31:18
<b>owe</b> 17:5	payment 44:11,	places 12:12	position 31:2	48:4
owner 15:15	16	<b>plain</b> 26:13	possible 32:7	procedures 3:6
	peak 9:21	<b>plan</b> 10:3	50:17	proceed 31:4
< P >	24:14, 15 31:8	12:20 21:18	post 31:16 46:3	Proceedings
<b>p.m</b> 6:11 7:2	32:2, 7	22:3, 12, 13	post-Covid 50:7	1:20 54:4
52:14 53:11	penalty 25:10	29:14 41:13	<b>Potomac</b> 33:13	PROCESS 1:8
<b>P3</b> 9:7 10:3,	Pennsylvania	43:7, 14, 18	<b>pour</b> 22:8	2:7, 16 5:10, 13
12 19:6 22:12	18:3, 10 20:21	44:18 45:1, 19	<b>powers</b> 31:3, 4	14:15, 19 15:13
37:9, 18 39:8	21:1	planning 20:1	practical 34:3	24:1 37:12, 13
45:1 46:21	Penny-Ardinger	23:1 37:7	practically 34:9	38:7 48:7
<b>paid</b> 12:8	4:5	plans 46:7	practiced 15:16	pro-consumer
panacea 22:4	<b>people</b> 5:1	49:10	predatory	18:16
paper 27:19	10:6 12:3, 15	plate 15:14	15:17 18:5	procurement
Paris 4:6	17:6 21:2 <i>1</i>	<b>play</b> 34:18	19:9	37:12
park 12:12	22:1 25:5, 6, 8,	please 4:7	premature	produced 1:21
Parkway 11:16	<i>19,21</i> 30: <i>1</i>	5:16 8:1,21	10:18	54:7
26:14 29:3, 16	32:19 37:20	11:4 19: <i>15</i>	prematurely	<b>profane</b> 7:17
43:12	38:2, 6, 8, 10, 21	24:1 26:6 28:5	31: <i>3</i> , <i>10</i>	professional
Parkwood	39:2 40:1, 8, 9,	30:17 33:4,9	present 3:3	7:11, 16
28:10	11, 13, 16, 18	36:19 39:14	51:7	proficiency 5:2
<b>part</b> 3:10	41:2, 4 43:2, 20	42:10 45:13	presented 35:5,	<b>profit</b> 27:15
38:10 51:12	47:21 48:18	53:11	14	39:10 44:12,17
participants	49: <i>13</i> , <i>21</i> 50:8	pledging 50:5	President 50:20	45: <i>1</i>
38:11	52:21 53:14	<b>plus</b> 28:17	<b>pressed</b> 31:3	profit-hungry
participation	<b>people's</b> 37:15	43:13	pretty 25:2	27:3
3:21	percentage 10:9	pocketbooks	prevented	profit-making
particularly	performed	13:20	17:10 44:2	10:4
46:3	46:12	pockets 25:12	<b>price</b> 35:9	<b>profits</b> 9:15
parties 2:12	period 8:13	<b>point</b> 10:19	prices 40:15	program 5:4
5:8 7:8	53:10	31:17, 19, 20	<b>pricy</b> 30:7	18:11
partner 18:10	perpetuate 19:8	32:6 35:4 41:4	Prince 15:7	programs 4:21
33:20	perpetuated	52:3, 5, 10	25:16 32:20	program's
partnering	14:18	<b>Points</b> 21:11	principles 4:19	16:11
14:19	person 8:18	29:12 40:2	print 27:2 44:7	<b>prohibit</b> 4:13
partnership 9:7	25:2 47:10	policies 4:21	prior 46:1	<b>project</b> 10:15
parts 21:17	52:8	5:3 15:9 16:21	private 10:3	13:19 22:11
passenger 9:17	personal 23:8	18:9, <i>21</i> 19:9	12:14, 21 13:5,	24:12 27:10
11:15, 19	perverse 13:14	<b>policy</b> 16:15	<i>14</i> 14: <i>19</i> 19:2,	31:6, 12, 20
path 20:15	<b>ph</b> 26:5 37:6	18: <i>16</i>	3, 7 21:5 30:4	33:2, 3, 5, 20
pay 12:4, 16	39:2 DILASE 1.8	politicians	34:13 37:17	34:1, 12 37:8, 9
15:11, 12 25:3,	<b>PHASE</b> 1:8	20:11, 14	46:13 <b>Drivetized</b> 20:4	39:10 41:8
6, 7, 15, 17 28, 14, 25, 4	2:7, 13 3:12	<b>pollution</b> 12:10	Privatized 30:4	44:1 46:5, 10,
28:14 35:4 38:9 39:4	7:9 21:3	pop 25:3	Privatizing 13:4	13, 19 47:2
40: <i>14</i> 43: <i>3</i>	phone 6:13	<b>populations</b> 5:5, 6 13:2	<b>probably</b> 41:21 <b>problem</b> 23:19	49:16 50:6,18, 19 51:20
40:14 43:5 45:20 46:18	<b>photographed</b> 15: <i>14</i>	<b>portends</b> 21:8	38:9 41:7	<b>promise</b> 27:11
48:21 51:9	<b>physical</b> 46:21	<b>portion</b> 22:21	problematic	<b>promised</b> 46:11
+0.21 J1.7	physical 40.21	POLUOII 22.21	16: <i>10</i>	property 12:11
		l	10.10	property 12.11

		1	1 .	
proposal 2:13,	47:7 52:4, 15	10:19 11:17	reference 51:3	remarks 8:15
18 3:5 4:11	53:7, 10	14:15 16:6	referred 9:7	remember 8:1
6:5 7:9, <i>13</i> 9:9	public/private	34: <i>19</i> 35: <i>1</i> , <i>3</i> , <i>5</i> ,	reflected 12:6	<b>remind</b> 47:5
11:11, 12 12:18	9:6	6, 12 44:21	<b>refunds</b> 17:1	<b>reminder</b> 36:12
13: <i>13</i> , <i>21</i> 21: <i>19</i>	publicly 22:2,	<b>rates</b> 9:13, 21	refusing 20:7	53:10
27:21	18	10:10 35:13, 16,	<b>regard</b> 46:4	removed 31:11
proposed 2:15	published 46:7	17, 20 36:3	regarding 5:15	removes 21:19
9:9, 11 13:18	47:4	40:7 42:17	region 13:7	43:7
21:2, 7 26:16	<b>pulling</b> 50:5	<b>reach</b> 9:18	48:1	repair 21:10
42:17 50:20	<b>punitive</b> 15:17	<b>reached</b> 23:14	<b>regional</b> 12:19	repeat 40:2
proposes 27:6	19: <i>1</i>	35:6	13:5 33:21	report 17:12
<b>pros</b> 33:1	<b>purpose</b> 2:11	reaching 5:12	37:6	<b>reporter</b> 14: <i>3</i>
<b>protect</b> 40:5	7:7 40:4	<b>real</b> 22:5 37:19	<b>regions</b> 23:10	represent 8:4
41:3	<b>push</b> 19:8	realized 23:14	registered 15:15	39:19
protected 40:16	pushing 29:8	really 27:4	registration	representing
protection	<b>put</b> 4:12 31:2	48:11	2:21 6:3, 12, 13,	9:2 11:6 14:11
34:19	40:11 41:10	reason 18:21	20 47:8	24:9 26:7, 10
protracted 23:5	putting 41:6	reasonable 5:8	registrations	28:7 30:19
<b>proud</b> 47:15		37:8	16: <i>16</i> , <i>18</i>	33:11, 14 36:21
<b>proven</b> 46:1	< Q >	reasons 9:9	regressive 10:7	39:16 42:12
<b>provide</b> 2:12	quality 23:2	45:20	20:20 21:17	45:15
4:16 5:7 6:5, 7,	question 33:2	rebuilding	45:4	request 23:6
11, 15 7:8, 16	37:8 41:6, 8	32:14	regular 10:6	required 6:12
8: <i>3</i> 9: <i>1</i> 11:5	questions 5:13	<b>received</b> 7:2, 3	29:12	11: <i>11</i>
14:10 21:12	7:19	<b>recess</b> 52:6, 11,	regularly 37:20	<b>Reserve's</b> 28:18
24:8 26:6 28:6	<b>queue</b> 6:13	12, 15, 18, 19	regulations 4:16	residents 20:16
30:18 33:10	<b>quick</b> 52:13	53:1, 4, 5	rejected 28:2	34:6 46:17
34:3, 8, 16	<b>quite</b> 47:20	reciprocity	related 2:18	50:16
36:17, 20 39:15	<b>quote</b> 20:21	17:14, 18, 19	4:20 5:21 7:13	<b>resisted</b> 17:16
42:11 45:14		18:2, 4, 11	relates 4:11	respect 49:6
47:7 52:4, 7, 9,	< R >	recommend	relationship	responding 7:19
14, 16, 17, 21	<b>R-0-S-S</b> 26:10	18:19 35:17	39:20	responses 37:10
<b>provided</b> 28:16	<b>race</b> 4:13 5:1	36:8	release 27:1	responsibilities
35:13	racial 12:19	recommendation	released 38:7	32:19
<b>provides</b> 48:17	rack 16:1	<b>s</b> 34:15	reliability 34:8	responsibility
52:8	<b>rail</b> 44:14, 16	<b>record</b> 2:13	<b>reliable</b> 49:15	49:17
providing 7:15	rainwater 25:15	3:11 13:7	<b>relief</b> 20: <i>3</i>	responsible 2:9
21:14	<b>raise</b> 48:5	36:17 47:13, 14	21:18 22:3, 12	4:19
Provisions	ramp 29:20	recorded 1:20	24:4 27:11	rest 4:8 20:12
35:21	<b>RANGE</b> 1:8	8:1	44:18 45:3	26:1 29:17
<b>PUBLIC</b> 1:10	2:7 3:13 4:11	recording 1:20	relies 16:9	restriction 34:7
2:6, 9, 11, 13, 17	5:9, 13 6:5 7:9	recovering	<b>relieve</b> 44:5, 6,	<b>result</b> 20:16
3:3, 8, 9, 12	35:8	16:20	9,10	32:2
5:18 6:5, 6, 8, 9	ranges 2:15	<b>reduce</b> 16: <i>13</i>	relocations 12:6	resulted 23:5
7:7, 8, 12 8:6	9:10 10:19	30:5, 13 31:8	<b>remain</b> 43:17,	revealed 27:1
10:3 11:14	<b>rapid</b> 51:5	44:16, 17	18 52:15, 18	revelation 44:13
12:21 13:3, 6,	<b>RATE</b> 1:8 2:7,	reduced 39:3	53:1, 3, 10	<b>revenue</b> 15: <i>3</i> ,
16 14:1 21:15	15 3:13 4:11	50:19	remaining 8:9,	19 37:16
27:21 46:13, 16	5:9, 13 6:4 7:9	reduction 43:15	10	reversible
	9:8, 10, 11, 17			41:15 45:8

3:6, 11, 125:17 27:20Route15:5 12, 1512, 1552:21 significance41:15, 1843:12 southboundreviewed47:4 Richardrunning2:9 runoffsend49:10 sendsignificance 4:1044:4Richard36:19 39:13, 17 39:13, 17runs15:6 26:18serious31:18 32:534:650:20 significantly31:145:18 48:939:13, 17 39:13, 17rush11:14 26:18serious31:14 32:534:650:20 significantly31:145:18 48:939:18 richerrush11:14 42:20serious31:17 42:2011:21 42:2014:137:19 52:7, 17speaker10:20 48:9ride51:10 42:2048:10 42:2014:1 47:17 served11:21 52:7, 1711:2 14:214:2 52:7, 17right5:18 5:18 5:18 26:17 $< S >$ saferservice1:21 simply30:15 33:826:17 44:6 53:3, 9safer21:22 42:8, 9, 13 42:8, 9, 13Services1:18 sitsit siz26:3 28:4Rights3:4 42:14Sally39:13 42:1421:14 53:3, 7, 8 servicesix 22:6, 7 31:21speaking 9:5 specifically9:8 9:4 81:2111:2 11:3 14:1342:14 42:14set 51:3, 7, 8 51:3, 7, 8 51:3, 7, 8 51:3, 7, 8sky 80:32:6speak 80:32:0speaking17, 21 19 14:3 14:1342:14 42:14set 51:3, 7, 8 51:	<b>review</b> 2:17, 21	roundtrips 32:8	<b>Senator</b> 47:11,	signed 47:7, 11	7:9 21:3 22:8
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		-		8	
reviewed 47:4running 2:9sent $6:19$ $4:10$ $44:4$ Richard $36:19$ runoff $12:11$ $11:21$ $15:15$ significant $13:4$ Southern $23:15$ $39:13, 17$ runs $15:6$ serious $31:18$ $34:6$ $50:20$ Speak $8:2$ <b>R-I-C-H-A-R-D</b> $26:18$ $32:5$ significantly $31:1$ $45:18$ $39:18$ rush $11:14$ seriously $7:14$ $12:9, 10$ $48:9$ richer $25:5$ $25:3, 18$ $38:1$ serve $11:13$ signs $48:11$ speaker $10:20$ ride $51:10$ $42:20$ $48:10$ $14:1$ $37:19$ $52:7, 17$ $11:2$ $14:5$ riders $26:12$ rushing $39:8$ $47:17$ Silver $11:8$ $19:12$ $24:6$ rig $11:17, 19$ served $20:10$ simply $31:20$ $26:3$ $28:4$ right $5:18$ $<$ S >service $1:21$ sir $10:21$ $30:15$ $33:8$ $26:17$ $44:6$ safe $21:14$ $48:18$ sit $14:3$ $27:14$ $36:18$ $39:12$ $53:3, 9$ safer $21:2$ Services $1:18$ sitting $50:8, 9$ $42:8$ $45:13$ Rights $3:4$ Sally $39:13$ $21:14$ six $22:6, 7$ speaking $9:5$ $4:12, 20$ $5:15,$ $42:8, 9, 13$ SESSION $1:10$ $31:21$ specifically $9:8$ $17, 21$ $40:3, 11,$ S-A-L-L-Y $53:3, 7, 8$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ sky-high $26:20$ spell $8:21$ $11:4$ risky $46:19$ Salomon $1:18$ $6:7, 9$ Slater $4:3$ $14:2, 10$ $19:15$ River $32:8$ sand $20:7$ $41:6$ set $9:14$			·	significance	,
Richard $36:19$ runoff $12:11$ $11:21$ $15:15$ significant $13:4$ Southern $23:15$ $39:13$ $7$ runs $15:6$ $32:5$ $34:6$ $50:20$ $5peak$ $8:2$ $39:18$ rush $11:14$ seriously $7:14$ $34:6$ $50:20$ $31:1$ $45:18$ $39:18$ rush $11:14$ seriously $7:14$ $12:9, 10$ $48:9$ richer $25:5$ $25:3, 18$ $38:1$ serve $11:13$ $52:7, 17$ $11:2$ $14:5$ ride $51:10$ $42:20$ $48:10$ $14:1$ $37:19$ $52:7, 17$ $11:2$ $14:5$ riders $26:12$ rushing $39:8$ $47:17$ Silver $11:8$ $19:12$ $24:6$ right $5:18$ $<$ $$>$ service $1:21$ sir $10:21$ $30:15$ $33:8$ $26:17$ $44:6$ safe $21:14$ $48:18$ sit $14:3$ $27:14$ $36:18$ $39:12$ $53:3, 9$ safer $21:2$ Services $1:18$ sitting $50:8, 9$ $42:8$ $45:13$ Rights $3:4$ Sally $39:13$ $21:14$ six $22:6, 7$ speaking $9:5$ $4:12, 20$ $5:15,$ $42:8, 9, 13$ SESSION $1:10$ $31:21$ specifically $9:8$ $17, 21$ $40:3, 11,$ $5A-L-L-Y$ $53:3, 7, 8$ $sky$ $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ $sky-high$ <				0	
$39:13, 17$ runs $15:6$ serious $31:18$ $34:6$ $50:20$ Speak $8:2$ $\mathbf{R}$ -I-C-H-A-R-D $26:18$ $32:5$ significantly $31:1$ $45:18$ $39:18$ rush $11:14$ seriously $7:14$ $12:9, 10$ $48:9$ richer $25:5$ $25:3, 18$ $38:1$ serve $11:13$ signs $48:11$ ride $51:10$ $42:20$ $48:10$ $14:1$ $37:19$ $52:7, 17$ $11:2$ $14:5$ riders $26:12$ rushing $39:8$ $47:17$ Silver $11:8$ $19:12$ $24:6$ right $5:18$ $< \mathbf{S} >$ served $20:10$ simply $31:20$ $26:3$ $28:4$ right $5:18$ $< \mathbf{S} >$ service $1:21$ sit $14:3$ $30:15$ $33:8$ $26:17$ $44:6$ safe $21:14$ $48:18$ sit $14:3$ $27:14$ $36:18$ $39:12$ $53:3, 9$ safer $21:2$ Services $1:18$ sitting $50:8, 9$ $42:8$ $45:13$ Rights $3:4$ Sally $39:13$ $21:14$ six $22:6, 7$ speaking $9:5$ $4:12, 20$ $5:15$ , $42:8, 9, 13$ SESSION $1:10$ $31:21$ specifically $9:8$ $17, 21$ $40:3, 11$ , $\mathbf{S-A-L-L-Y}$ $53:3, 7, 8$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ Salomon $1:18$ $6:7, 9$ Slater $4:2$ $14:2, 10$ $19:15$ <tr< td=""><th></th><td>e</td><td></td><td></td><td></td></tr<>		e			
$\begin{array}{c c c c c c c c c c c c c c c c c c c $				8	
39:18rush $11:14$ seriously $7:14$ $12:9, 10$ $48:9$ richer $25:5$ $25:3, 18$ $38:1$ serve $11:13$ signs $48:11$ speaker $10:20$ ride $51:10$ $42:20$ $48:10$ $14:1$ $37:19$ $52:7, 17$ $11:2$ $14:5$ riders $26:12$ rushing $39:8$ $47:17$ Silver $11:8$ $19:12$ $24:6$ right $5:18$ $< S >$ served $20:10$ simply $31:20$ $26:3$ $28:4$ $26:17$ $44:6$ safe $21:14$ $48:18$ sit $14:3$ $27:14$ $36:18$ $39:12$ $53:3, 9$ safer $21:2$ Services $1:18$ sitting $50:8, 9$ $42:8$ $45:13$ Rights $3:4$ Sally $39:13$ $21:14$ six $22:6, 7$ speaking $9:5$ $4:12, 20$ $5:15$ , $42:8, 9, 13$ SESSION $1:10$ $31:21$ speech $20:19$ $17, 21$ $40:3, 11$ ,S-A-L-L-Y $53:3, 7, 8$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ sky-high $26:20$ speel $8:21$ $11:4$ risky $46:19$ Salomon $1:18$ $6:7, 9$ Slater $4:3$ $14:2, 10$ $19:15$ River $32:8$ sand $20:7$ $41:6$ set $9:14$ $35:10$ , $48:12$ $49:7$ $24:8$ $26:6$ $28:5$ $44:4$ Saxe $54:3, 14$ $17, 20$ $36:8$ slow $32:5$ $48:7$ $30:17$ $33:9$					-
richer $25:5$ $25:3, 18$ $38:1$ serve $11:13$ signs $48:11$ speaker $10:20$ ride $51:10$ $42:20$ $48:10$ $14:1$ $37:19$ $52:7, 17$ $11:2$ $14:5$ riders $26:12$ rushing $39:8$ $47:17$ Silver $11:8$ $19:12$ $24:6$ right $5:18$ $< S >$ served $20:10$ simply $31:20$ $30:15$ $33:8$ $26:17$ $44:6$ safe $21:14$ $48:18$ sit $14:3$ $27:14$ $36:18$ $39:12$ $53:3, 9$ safer $21:2$ Services $1:18$ sitting $50:8, 9$ $42:8$ $45:13$ Rights $3:4$ Sally $39:13$ $21:14$ six $22:6, 7$ speaking $9:5$ $4:12, 20$ $5:15$ , $42:8, 9, 13$ SESSION $1:10$ $31:21$ speaking $9:5$ $17, 21$ $40:3, 11$ , $S-A-L-L-Y$ $53:3, 7, 8$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ $sky$ $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ $sky$ $39:4$ $speech$ $20:19$ $19$ $41:3$ $42:14$ $6:7, 9$ $slater$ $4:12, 49:7$ $24:8, 26:6, 28:5$ $14:4$ Saxe $54:3, 14$ $17, 20$ $36:8$ $slow$ $32:5, 48:7$ $30:17$ $30:17$ $33:9$		<b>rush</b> 11:14		•	
ride $51:10$ $42:20$ $48:10$ $14:1$ $37:19$ $52:7, 17$ $11:2$ $14:5$ riders $26:12$ rushing $39:8$ $47:17$ $52:7, 17$ $11:2$ $14:5$ right $5:18$ $< S >$ served $20:10$ simply $31:20$ $26:3$ $28:4$ $26:17$ $44:6$ safe $21:14$ $48:18$ sit $14:3$ $27:14$ $36:18$ $39:12$ $53:3, 9$ safer $21:2$ Services $1:18$ sitting $50:8, 9$ $42:8$ $45:13$ $73:3, 9$ safer $21:2$ Services $1:10$ $31:21$ speaking $9:5$ Rights $3:4$ Sally $39:13$ $21:14$ $six$ $22:6, 7$ speaking $9:5$ $4:12, 20$ $5:15,$ $42:8, 9, 13$ SESSION $1:10$ $31:21$ specifically $9:8$ $17, 21$ $40:3, 11,$ $S-A-L-L-Y$ $53:3, 7, 8$ $sky$ $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ $sky$ $39:4$ $speech$ $20:19$ $19$ $41:3$ $42:14$ $6:7, 9$ $slater$ $4:3$ $14:2, 10$ $19:15$ $19$ $41:3$ $12:0$ $36:8$ $sup$ $39:4$ $39:22$ $30:17$ $32:9$ $17, 21$ $40:3, 11,$ $52:7, 17$ $11:2$ $14:2, 10$ $19:15$ $17, 21$ $40:3, 11,$ $52:7, 17$ $51:3, 7, 8$ $50:8, 9$ $31:21$ $31:21$ $17, 21$ $40:3, 11,$ <th><b>richer</b> 25:5</th> <td>25:3, 18 38:1</td> <td>e e</td> <td>,</td> <td><b>speaker</b> 10:20</td>	<b>richer</b> 25:5	25:3, 18 38:1	e e	,	<b>speaker</b> 10:20
rig $11:17, 19$ served $20:10$ simply $31:20$ $26:3$ $28:4$ right $5:18$ $< S >$ service $1:21$ sir $10:21$ $30:15$ $33:8$ $26:17$ $44:6$ safe $21:14$ $48:18$ sit $14:3$ $27:14$ $36:18$ $39:12$ $53:3, 9$ safer $21:2$ Services $1:18$ sitting $50:8, 9$ $42:8$ $45:13$ Rights $3:4$ Sally $39:13$ $21:14$ six $22:6, 7$ speaking $9:5$ $4:12, 20$ $5:15,$ $42:8, 9, 13$ SESSION $1:10$ $31:21$ specifically $9:8$ $17, 21$ $40:3, 11,$ S-A-L-L-Y $53:3, 7, 8$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ sky $39:4$ $14:2, 10$ $19:15$ River $32:8$ sand $20:7$ $41:6$ set $9:14$ $35:10$ , $48:12$ $49:7$ $24:8$ $26:6$ $28:5$ $44:4$ Saxe $54:3, 14$ $17, 20$ $36:8$ slow $32:5$ $48:7$ $30:17$ $33:9$	<b>ride</b> 51:10	,		0	-
rig $11:17, 19$ served $20:10$ simply $31:20$ $26:3$ $28:4$ right $5:18$ $< S >$ service $1:21$ sir $10:21$ $30:15$ $33:8$ $26:17$ $44:6$ safe $21:14$ $48:18$ sit $14:3$ $27:14$ $36:18$ $39:12$ $53:3, 9$ safer $21:2$ Services $1:18$ sitting $50:8, 9$ $42:8$ $45:13$ Rights $3:4$ Sally $39:13$ $21:14$ six $22:6, 7$ speaking $9:5$ $4:12, 20$ $5:15,$ $42:8, 9, 13$ SESSION $1:10$ $31:21$ specifically $9:8$ $17, 21$ $40:3, 11,$ S-A-L-L-Y $53:3, 7, 8$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ $51:4$ $35:10$ , $48:12$ $49:7$ $24:8$ $26:6$ $28:5$ River $32:8$ sand $20:7$ $41:6$ $52:6$ $51:4$ $30:17$ $33:9$ $44:4$ Saxe $54:3, 14$ $17, 20$ $36:8$ $50w$ $32:5$ $48:7$ $30:17$ $33:9$	riders 26:12	rushing 39:8	47:17	<b>Silver</b> 11:8	19:12 24:6
36:17 $44:6$ $safe$ $21:14$ $48:18$ $sit$ $14:3$ $27:14$ $36:18$ $39:12$ $53:3,9$ $safe$ $21:2$ $Services$ $1:18$ $siting$ $50:8,9$ $42:8$ $45:13$ $Rights$ $3:4$ $Sally$ $39:13$ $21:14$ $six$ $22:6,7$ $speaking$ $9:5$ $4:12, 20$ $5:15,$ $42:8, 9, 13$ $SESSION$ $1:10$ $31:21$ $specifically$ $9:8$ $17, 21$ $40:3, 11,$ $S-A-L-L-Y$ $53:3, 7, 8$ $sky$ $39:4$ $speech$ $20:19$ $19$ $41:3$ $42:14$ $sessions$ $2:6$ $sky$ -high $26:20$ $spell$ $8:21$ $11:4$ $fiker$ $32:8$ $sand$ $20:7$ $41:6$ $set$ $9:14$ $35:10,$ $48:12$ $49:7$ $24:8$ $26:6$ $28:5$ $44:4$ $Saxe$ $54:3, 14$ $17, 20$ $36:8$ $slow$ $32:5$ $48:7$ $30:17$ $33:9$	<b>rig</b> 11:17, 19	C	served 20:10	<b>simply</b> 31:20	26:3 28:4
53:3, 9safer $21:2$ Services $1:18$ sitting $50:8, 9$ $42:8$ $45:13$ Rights $3:4$ Sally $39:13$ $21:14$ six $22:6, 7$ speaking $9:5$ $4:12, 20$ $5:15,$ $42:8, 9, 13$ SESSION $1:10$ $31:21$ speecifically $9:8$ $17, 21$ $40:3, 11,$ S-A-L-L-Y $53:3, 7, 8$ sky $39:4$ speech $20:19$ $19$ $41:3$ $42:14$ sessions $2:6$ sky-high $26:20$ spell $8:21$ $11:4$ risky $46:19$ Salomon $1:18$ $6:7, 9$ Slater $4:3$ $14:2, 10$ $19:15$ River $32:8$ sand $20:7$ $41:6$ set $9:14$ $35:10$ , $48:12$ $49:7$ $24:8$ $26:6$ $28:5$ $44:4$ Saxe $54:3, 14$ $17, 20$ $36:8$ slow $32:5$ $48:7$ $30:17$ $33:9$	<b>right</b> 5:18	< S >	service 1:21	<b>sir</b> 10:21	30:15 33:8
Rights $3:4$ $4:12, 20, 5:15,$ $17, 21, 40:3, 11,$ Sally $39:13$ $42:8, 9, 13$ $21:14$ SESSION $1:10$ six $22:6, 7$ $31:21$ speaking $9:5$ specifically $9:8$ sky $39:4$ $17, 21, 40:3, 11,$ $19, 41:3$ S-A-L-L-Y $42:14$ $53:3, 7, 8$ sessions $2:6$ sky $39:4$ sky $39:4$ speech $20:19$ spell $8:21, 11:4$ risky $46:19$ River $32:8$ Salomon $1:18$ sand $20:7, 41:6$ $6:7, 9$ set $9:14, 35:10,$ Slater $4:3$ $48:12, 49:7$ slow $32:5, 48:7$ $14:2, 10, 19:15$ $24:8, 26:6, 28:5$	U	safe 21:14	48:18	sit 14:3 27:14	36:18 39:12
Rights $3:4$ $4:12, 20, 5:15,$ $17, 21, 40:3, 11,$ Sally $39:13$ $42:8, 9, 13$ $21:14$ SESSION $1:10$ six $22:6, 7$ $31:21$ speaking $9:5$ specifically $9:8$ sky $39:4$ $17, 21, 40:3, 11,$ $19, 41:3$ S-A-L-L-Y $42:14$ $53:3, 7, 8$ sessions $2:6$ sky $39:4$ sky $39:4$ speech $20:19$ spell $8:21, 11:4$ risky $46:19$ River $32:8$ Salomon $1:18$ sand $20:7, 41:6$ $6:7, 9$ set $9:14, 35:10,$ $17, 20, 36:8$ Slater $4:3$ slow $32:5, 48:7$ $14:2, 10, 19:15$ $24:8, 26:6, 28:5$	53:3,9	safer 21:2	Services 1:18	sitting 50:8, 9	42:8 45:13
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	<b>Rights</b> 3:4	Sally 39:13	21:14	six 22:6, 7	speaking 9:5
1941:342:14sessions2:6sky-high26:20spell8:2111:4risky46:19Salomon1:186:7,9Slater4:314:2,1019:15River32:8sand20:741:6set9:1435:10,48:1249:724:826:628:544:4Saxe54:3,1417,2036:8slow32:548:730:1733:9	0	42:8, 9, 13	<b>SESSION</b> 1:10	31:21	
risky 46:19 River 32:8Salomon 1:18 sand 20:7 41:66:7,9 set 9:14 35:10,Slater 4:3 48:12 49:714:2,10 19:15 24:8 26:6 28:544:4Saxe 54:3,1417,20 36:8slow 32:5 48:730:17 33:9	17, 21 40:3, 11,	S-A-L-L-Y	53:3, 7, 8	sky 39:4	speech 20:19
risky46:19Salomon1:186:7,9Slater4:314:2,1019:15River32:8sand20:741:6set9:1435:10,48:1249:724:826:628:544:4Saxe54:3,1417,2036:8slow32:548:730:1733:9	<i>19</i> 41: <i>3</i>	42:14	sessions 2:6	<b>sky-high</b> 26:20	<b>spell</b> 8:21 11:4
River32:8sand20:741:6set9:1435:10,48:1249:724:826:628:544:4Saxe54:3, 1417, 2036:8slow32:548:730:1733:9	<b>risky</b> 46:19	<b>Salomon</b> 1:18	6:7,9		-
	•	sand 20:7 41:6	set 9:14 35:10,	48:12 49:7	24:8 26:6 28:5
road 10:1 13:8 saying 13:7 38:4 53:14 slower 16:10 36:20 39:15	44:4	Saxe 54:3, 14	17,20 36:8	<b>slow</b> 32:5 48:7	30:17 33:9
	<b>road</b> 10:1 13:8	saying 13:7	38:4 53:14	<b>slower</b> 16:10	36:20 39:15
15:4, 10 16:1 23:13 sets 13:13 31:14 42:11 45:14	15:4, 10 16:1	23:13	sets 13:13	31: <i>14</i>	42:11 45:14
18:9, 11 21:2, says 43:3, 16 SETTING 1:8 smaller 50:19 47:13	18:9, 11 21:2,	says 43:3, 16	SETTING 1:8	smaller 50:19	47: <i>13</i>
16 23:19 31:18 scheduled 6:10 2:7 3:13 5:10, SMTA 33:19 spelled 9:4	16 23:19 31:18	scheduled 6:10	2:7 3:13 5:10,	<b>SMTA</b> 33:19	spelled 9:4
32:9, 10 43:10, scheme 39:1 13 14:15 31:4 so-called 31:16 42:14	32:9, 10 43:10,	scheme 39:1	<i>13</i> 14: <i>15</i> 31: <i>4</i>	<b>so-called</b> 31:16	42:14
<i>19</i> 45:18 <b>school</b> 12:8 34:15, 19 37:11 <b>social</b> 10:14 <b>spend</b> 10:9	19 45:18	<b>school</b> 12:8	34:15, 19 37:11	social 10:14	<b>spend</b> 10:9
roads 10:7 scope 22:20 38:6 46:20 11:11 20:8 split 32:3, 6	roads 10:7	scope 22:20	38:6 46:20	11:11 20:8	<b>split</b> 32:3, 6
29:19, 21 23:2 seven 43:13 24:4 34:5 38:4 43:12	29:19, 21	23:2	seven 43:13	24:4 34:5 38:4	43: <i>12</i>
road's 45:21 se 41:5 sewer 46:9 societal 12:20 splurge 48:20	road's 45:21	<b>se</b> 41:5	<b>sewer</b> 46:9	societal 12:20	splurge 48:20
Rockville         9:5         second         10:21         sewers         25:14         soft         2:15         29:1,         spoken         20:14	Rockville 9:5	second 10:21	sewers 25:14	soft 2:15 29:1,	spoken 20:14
14:8 19:12, 18, 30:16 sex 5:2 8 33:13 35:5, 6, 40:1 49:5	14:8 19: <i>12</i> , <i>18</i> ,	30:16	sex 5:2	8 33:13 35:5, 6,	40:1 49:5
21 20:5 24:11 seconds 8:9, 10 Shady 26:14 12, 21 Spring 11:8	21 20:5 24:11	seconds 8:9, 10	Shady 26:14	12, 21	Spring 11:8
30:21 37:2 13:12 19:5 share 20:4 sold 18:7 spurs 31:12, 21	30:21 37:2	13:12 19:5	share 20:4	<b>sold</b> 18:7	<b>spurs</b> 31:12, 21
39:19 42:15, 19 23:17 32:16 shareholders solution 23:10, 32:1, 4	39:19 42:15, 19	23:17 32:16	shareholders	<b>solution</b> 23:10,	32:1,4
43:3 45:17 35:19 39:6 9:15 10:5 13:6, 19 24:3 30:12 staff 20:5	43:3 45:17	35:19 39:6	9:15 10:5 13:6,	<i>19</i> 24: <i>3</i> 30: <i>12</i>	<b>staff</b> 20:5
47:15 51:20 45:9 11 42:5 45:7 34:14	47:15 51:20	45:9	11	42:5 45:7	34:14
role         7:10, 14         Secretary         22:4         sheep's         45:5         solutions         22:5,         Stage         45:18	<b>role</b> 7:10, 14	Secretary 22:4	<b>sheep's</b> 45:5	solutions 22:5,	<b>Stage</b> 45:18
34:18       39:1       23:6       48:12       short       16:2       13       48:4       51:17       stakeholder       5:7	34:18 39:1	23:6 48:12	<b>short</b> 16:2	<i>13</i> 48:4 51: <i>17</i>	stakeholder 5:7
Room         2:19         49:6         51:21         shorter         34:7         soon         52:8         stand         39:10	<b>Room</b> 2:19	49:6 51:21	shorter 34:7	<b>soon</b> 52:8	<b>stand</b> 39:10
47:6       53:9, 14       sector       19:3       shortfall       47:2       sooner       21:8       stares       40:21	47:6 53:9, 14	<b>sector</b> 19:3	shortfall 47:2	<b>sooner</b> 21:8	stares 40:21
Rosen 4:5         34:13         show 46:16         52:17         start 8:8 28:12	<b>Rosen</b> 4:5	34: <i>13</i>	<b>show</b> 46:16	52:17	start 8:8 28:12
<b>Rosendorf</b> 8:18 see 14:14 53:15 sic 9:12 12:14 sorry 22:2 26:5 34:16	Rosendorf 8:18	see 14:14 53:15	<b>sic</b> 9:12 12:14	sorry 22:2 26:5	34:16
9:3 seek 23:10 23:14 sorts 38:10 starts 26:15			23:14	sorts 38:10	
R-O-S-E-N-D-O-         seeks         5:7         side         43:13, 15         soul         45:1, 2         state         8:21         11:4					
<b>R-F</b> 9:4 selected 43:21 Sierra 11:9 sound 1:20 16:17 20:17, 20,	<b>R-F</b> 9:4				
Ross         24:7         26:4,         selection         33:20         sign         52:10, 14         SOUTH         1:8         21         21:1, 8         24:8	,		0		
5, 8         selling         19:2         signal         8:9         2:7, 14         3:12         26:6         27:4         28:5	5, 8	selling 19:2	signal 8:9	2:7, 14 3:12	
30:11, 17 33:9					30:11, 17 33:9

34:11 36:19	supported	teleworking	<b>tightly</b> 37:14	10, 19, 20 44:20,
39:8, 14 41:21	41:14 46:17	50:7	<b>till</b> 52:5	21 45:21 46:18
42:10 45:13	supporter 48:16	<b>tell</b> 51:8	time 8:5, 6, 7, 8,	48:13 50:16
47:12	supporting	<b>Ten</b> 45:9	13 9:21 13:19	51:10
stated 21:16	33:19	tens 17:2	16:3 24:1, 14,	tolled 21:1
Statement	supports 34:13	terrific 51:4	15 26:2, 17	22:1 43:10
10:18 32:21	supposed 24:16	<b>testify</b> 14:15	35:21 36:14	tolling 2:13, 18
46:6 49:12	44:18 46:12	testifying 11:9	41:14 42:4	3:5, 10 7:13
States 4:15	sure 8:17	testimony 2:6,	43:9	13:13, 21 14:17,
17:15, 18, 20	19:16 23:20	12 3:7, 10 6:6,	timely 49:2	20 15:8, 13
18:1	surely 13:18	7, 8, 9, 12, 14, 16	times 24:16	16:9 19:9
state's 23:18	18:14	7:4 8:6, 11, 14,	31:9 32:7 34:7	22:16 23:12
statutes 4:15	surrounding	16 47:7 52:4, 7,	<b>T-I-P</b> 23:4	37:7 45:19
5:21	17:15	8, 15, 18 53:1, 8	<b>Title</b> 3:3 4:9,	tolls 9:13 10:9
Stevenage 30:21	<b>survey</b> 5:11	<b>Texas</b> 18:6, 7	10, 11, 18, 20	11:10, 18, 20
stewards 49:17	surveys 46:16	<b>Thank</b> 3:18, 20	5:15, 17, 20, 21	12:4, 7, 16, 18
stolen 39:21	suspect 46:2	4:7 10:20 14:5,	22:11, 20	13:1, 8, 17 16:4,
<b>Stolz</b> 36:19	50:2	12, 14 19:10, 11	<b>Today</b> 3:2 9:5	6, 17 20:19
39: <i>13</i> , <i>14</i> , <i>17</i>	suspending	20:3 24:5,6	20:14 23:21	21:5, 17 26:13,
42:9, 13 45:10	16:15	26:2, 3 28:2, 3,	31:2 34:2, 9	20 27:4, 7, 15
S-T-O-L-Z	sustainable 42:5	8 30:13, 14	45:18 49:5	28:1, 13 33:3, 4
39:18 42:14	system 14:17	31:1 33:6, 7, 12	53:8	39:5 43:1, 2
stopping 17:20	15:9, 16 16:9	36:10, 11 39:11,	today's 2:3, 9	46:20 48:8
storm 12:11	17:5, 7 31:8	12 42:7, 8	3:8 4:2 6:6	51: <i>13</i> , <i>15</i>
story 48:12	33:21 41:1	45: <i>11, 12</i> 47: <i>4</i> ,	20:10 26:18	total 35:21
<b>Street</b> 47:18		5 51:18, 21	told 27:3 37:11	tracks 37:14
strong 12:14	< T >	52:2, <i>11</i> 53: <i>13</i> ,	<b>TOLL</b> 1:8 2:7,	traditional 50:9
20:2	table 2:21 6:3,	16	15 3:13 4:11	traffic 9:19
strongly 13:17	20 47:8	thanks 50:21	5:9, 12 6:4 7:9	20:2 22:12
stubbornly	take 5:10 7:14	THEREOF	9:8, 10, 11, 13,	23:11 24:4
17:16	38:9 43:4 53:8	54:8	15, 17, 19, 21	27:12 31:7
<b>study</b> 38:8, 11,	talk 49:13	thing 51:3	10:7, 10, 19	34:8 41:5
18 42:18	talked 48:8	things 36:16	11:12, 14, 15, 17	44:18 45:3
subjected 16:5	talking 49:6	think 24:19	12:2, 14, 18	48:2, 11
<b>submit</b> 36:13,	50:13	40:9, 19 45:2	14:15 15:1, 3, 4,	transaction
15 53:12	tally 46:20	49:4,9 50:10	10, 14, 21 16:2,	15:21 18:18
subscribed 54:8	targets 27:15	thinking 41:7	3, 14, 16 17:3,	transactions
substantially	tax 16:21	<b>Third</b> 49:18	10, 13 18:6, 9,	17:3
13:18	20:20 45:4	thoughts 48:2	11, 18 19:2	transcribed
Suburban	50: <i>16</i>	<b>thousands</b> 16:2,	21:5, 16 23:19	54:3
33:14, 18	taxation 10:8	7 17:2, 5 23:8	24:16 26:14	
success 17:21	taxpayers	47:21	28:16, 19, 20	TRANSCRIBER'
suddenly 48:14	10:13 12:3, 4	three 6:17	29:2, 9, 12, 13,	<b>S</b> 54:1
suffer 27:14	21:4 25:12 46:20 47:1	18:17 21:21	18 30:1, 4, 7	<b>Transcript</b>
sufficient 49:10		22:1 35:13 36:2	31:4, 11, 14, 15,	1:21 3:9 54:6
<pre>sufficiently 46:1 summary 13:17</pre>	taxpaying 20:16 TBB 23:21	three-minute	18 32:1, 10, 11 34:15, 20 35:5,	<b>Transcription</b> 1:18, 21
27:21	telephone 6:8	8:6 36:14	11, 13, 20 $37:11, 11, 13, 20$	transformative
support 4:14	telework 46:5	<b>thunder</b> 39:21	11, 13, 20 $37.11, 21$ $38:1, 6, 9, 20$	22:13, 17 24:4
22:21 23:11	49:18		39:1, 10 43:5,	22.13, 1/ 24.4
22.21 23.11	+7.10		J JJ.1, 10 43.J,	

transit 13:8	<b>turns</b> 10: <i>3</i>	update 23:3	vote 23:1, 5, 7,	weigh 33:1
22:14, 15 26:10,	12:20 21:20	52:9, 13, 16	21 37:7	welcome 2:10
11, 12 34:3	<b>Twenty</b> 13:12	upholding 4:19	<b>voted</b> 10:17	well 18:3 20:1,
51:5,6	19:5 23:17	urge 30:11	voting 18:8	12 21:13 41:7
transition	35:19 39:6	use 25:19, 20		went 15:9
29:10, 11, 15	Twenty-five	31:3 37:20	< W >	<b>We're</b> 8:16
transponder	32:16	46:18	<b>wait</b> 14:6	10:21 11:10
15:12	<b>two</b> 2:5 9:11,	<b>user</b> 34:20	Wald 19:13	18:13 25:15
TRANSPORTA	12 22:7 31:21	35:7, 17	24:7, 10	40:13 50:4
<b>TION</b> 1:7 2:4	35:2 41:17	users 22:14, 15	<b>W-A-L-D</b> 24:10	52:7 53: <i>13</i>
13:5 20:1, 13	43:7, 15 45:8	35:3	<b>Waldorf</b> 23:12	West 21:11
21:9, 14 22:4	49:12	<b>user's</b> 36:4	<b>want</b> 3:20	32:4 47:18
23:1,7 28:12	two-person	utility 12:6	7:18 26:13	<b>We've</b> 17:16
30:12 33:15, 18	38:12		30:3 45:2 47:5	whopping 38:16
37:6, 16 42:5	<b>Tysons</b> 42:20	< V >	50:16	widen 14:20
44: <i>3</i>		value 12:11	wanted 24:13	45:10
Transurban	< U >	46:11	40:3	<b>wider</b> 37:9
11:20 13:7, 10	unable 8:12	vanish 32:2	wants 11:20	wildlife 12:12
25:7 26:21	unacceptable	<b>vast</b> 37:19	18:5 27:4	William 4:3
27:7, 9, 11 29:7	9:10 46:15	<b>vehicle</b> 9:17	44:10	willing 38:9
30:2 41:12	unacceptably	16:16 46:2	Washington	46:18
43:21 44:11, 12,	11:19	<b>vehicles</b> 15:19	29:3	Wind 33:13
15	unaffordable	venture 10:4	water 12:11	<b>wish</b> 47:6
Transurban's	37:21	<b>verbal</b> 6:6, 8	22:8, 9 25:16	WITNESS 54:8
26:17	unanimous 20:4	7:4	46:8	<b>wolf</b> 45:4
travel 31:9	<b>unclear</b> 36:4	version 31:12	way 11:12	wonderful 51:1
32:7, 11 34:7	48:11 49:10	<b>versus</b> 46:13	13:20 17:13	<b>Wootton</b> 43:12
42:6	unconscionable	<b>VI</b> 3:3 4:9, 10,	20:9 22:11	words 20:13
traveled 46:2	45:4	11, 18, 20 5:15,	23:7, 15 27:13	27:9
travelers 12:17	underlying 16:4	17, 20, 21	29:15, 17 42:2,	work 18:3
46:17	understand	victim 45:6	18	23:2 24:2 33:4
tree 12:12	7:12	<b>video</b> 15: <i>3</i> , <i>12</i> ,	ways 3:4 6:4,	40:14 46:4
tried 22:8	understanding	13 16:6, 9 17:3	21 36:15 49:21	48:3 50:2,9
trigger 50:5	24:14	<b>Virginia</b> 18:11,	wealthiest 39:9	workday 42:21
<b>trip</b> 11:18	understating	13 20:18 23:15	wealthy 10:5	workers 26:12
29:17 35:6, 8,	28:13	24:19 29:11	30:8	working 10:11
10	undesirable	32:9 34:5 44:2,	webpage 3:14	13:1 17:6, 17
<b>trips</b> 31:14, 15	13:10	15 48:9	website 2:19	18:13 38:17
32:4 34:8	<b>unfair</b> 30:10	<b>Virtual</b> 2:19	6:1,14 7:1	41:11 42:2
<b>Trone</b> 50:21	unfortunate	virtually 12:2	27:3	50:1
trucker 11:17	16: <i>15</i>	vision 42:4	Webster's 22:16	worse 10:6
true 12:3	unfortunately	visit 53:11	Wednesday	12:17 27:12
18: <i>12</i> 29:5	15:8 18:19	visualize 23:3	6:10 week 42:8	31:13
43:17 54:6	<b>unit</b> 17: <i>11</i> <b>United</b> 4: <i>14</i>	<b>Vivian</b> 54: <i>3</i> , <i>14</i> <b>voice</b> 14: <i>17</i>	week 43:8	worsened 14:18 would've 40:10
<b>truly</b> 41:9 <b>truncated</b> 31:20	<b>unleash</b> 45:3	<b>voice</b> 14:17 <b>voicemail</b> 6:17	weekdays 21:20 weekends	woven 37:15
trying 48:13, 18	unpredictability	voluntary 5:10	21:20 22:1	wrap 8:11, 13
trying 48:15, 18 turn 20:7	35:3	voluntary 5:10 volunteer 37:3	50:3	<b>wrap</b> 8.11, 15 36:6
27:16	untouchable	<b>volunteer</b> 37.3 <b>von</b> 4:6	weekly 17:4	writing 18:8
21.10	27:18	<b>VUII</b> 4.0	WCCNIY 17.4	witting 10.0
	21.10	I	I	l

Hearing - July 12, 2021			
36: <i>13</i> <b>WSOC</b> 46:8			
< Y > year 10:2 12:1 26:16 35:1,17 36:9 38:16 42:21 43:1,11 years 10:2 15:3,20 18:2, 18 21:7 27:13 44:2 45:8 yield 26:1 York 18:1			
< Z > zero 21:9 zilch 21:9 zoom 49:20 ZPass 15:12			
	l	l	